
HERALD COMMERCE LIMITED

44TH ANNUAL REPORT 2025 - 2026

CORPORATE INFORMATION

BOARD OF DIRECTORS

Managing Director, Executive

SHRI PRABHAT JAIN

Non-Executive Director

SMT. KRISHNA BANERJEE

SMT. MADHU PRAJAPATI

Non-Executive/Independent Director

SHRI ROHIT SAHU

SHRI AKSHYA KUMAR PARIDA

CHIEF FINANCIAL OFFICER

SHRI SHYAM SUNDER CHATTERJEE

COMPANY SECRETARY

PRIYANKA DADHICH

REGISTERED OFFICE

10, PRINCEP STREET

2ND FLOOR, KOLKATA - 700 072

Phone : (033) 4002-2880

Fax: (033) 2237-9053

E-mail: hercominfo@gmail.com

Website : www.heralcommerce.in

CIN : L51909WB1982PLC035364

STATUTORY AUDITORS

M/S. DEOKI BIJAY & CO.

Chartered Accountants

INTERNAL AUDITORS

M/S. DASH & ASSOCIATES

Chartered Accountants

SECRETARIAL AUDITORS

ANKITA GOENKA & ASSOCIATES

Practicing Company Secretaries

PRINCIPAL BANKERS

CANARA BANK

HDFC BANK

REGISTRAR & SHARE TRANSFER AGENT

MAHESHWARI DATAMATICS PVT. LTD

23, R.N.Mukherjee Road,

5th Floor,

KOLKATA- 700 001

Phone: (033) 2243-5029, 2248-2248

Fax: (033) 2248-4787

Email: mdpldc@yahoo.com

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NOTICE

Notice is hereby given that 44th Annual General Meeting of the Members of **Herald Commerce Limited** will be held on Wednesday, 30th September, 2026 at 1.00 P.M. through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM") facility to transact the following business :

ORDINARY BUSINESS

1. To receive, consider and adopt the Audited Financial Statement of the Company for the financial year ended 31st March, 2026, including audited Balance Sheet, the Statement of Profit and Loss and Cash Flow Statement and the Reports of the Board of Directors and Auditor thereon.
2. To appoint a Director in place of Smt. Krishna Banerjee (DIN:06997186), who retires by rotation and being eligible, offers herself for re-appointment."

By Order of the Board of Directors
For Herald Commerce Limited

Place : Kolkata
Date : 14.08.2026

Priyanka Dadhich
Company Secretary

NOTES :

1. Pursuant to General Circular Nos. 14/2020, 17/2020, 20/2020, 02/2021, 21/2021, 02/2022, 10/2022 and 09/2023 dated April 8, 2020, April 13, 2020, May 5, 2020, January 13, 2021, December 14, 2021, May 5, 2022, December 28, 2022 September 25, 2023 and subsequent circulars issued in this regard, the latest being 09/2024 dated September 19, 2024, respectively issued by the Ministry of Corporate Affairs ("MCA") (collectively referred to as "MCA Circulars") and Circular Nos. SEBI/HO/CFD/CMD1/CIR/P/2020/79, SEBI/HO/CFD/ CMD2/CIR/P/2021/11, and SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 12, 2020, January 15, 2021, and May 13, 2022 and Circular No. SEBI/HO/CFD/CFD-POD-2/P/CIR/2023/167 dated October 7, 2023 and Circular dated 12th December, 2024 issued by the SEBI respectively issued by the Securities and Exchange Board of India ("SEBI") (collectively referred to as "SEBI Circulars") permitted the holding of the Annual General Meeting ("AGM") through Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM"), without the physical presence of the Members. In compliance with the provisions of the Companies Act, 2013 (the "Act"), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI Listing Regulations"), MCA Circulars and SEBI Circulars, the AGM of the Company is being held through VC/ OAVM which does not require physical presence of members at a common venue. The proceedings of the AGM will be deemed to be conducted at the Registered Office of the Company which shall be the deemed Venue of the AGM.
2. Pursuant to MCA Circular No. 14/2020 dated April 08, 2020, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
3. The Explanatory Statement, pursuant to Section 102 of the Companies Act, 2013 (the "Act"), in

respect of the Special Business to be transacted at the 44th Annual General Meeting is annexed herewith.

4. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and MCA Circulars dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.
5. In terms of the provisions of Section 113 of the Companies Act, 2013, Corporate Members are entitled to appoint their authorized representatives to attend the AGM through VC/ OAVM on their behalf and participate thereat, including cast votes by electronic means (details of which are provided separately, herein below).
6. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
7. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available to atleast 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
8. In compliance with the aforesaid MCA Circulars and SEBI Circulars, the Annual Report including Notice of the 44th AGM of the Company inter alia indicating the process and manner of e-voting is being sent only by Email, to all the Shareholders whose Email IDs are registered with the Company/ Depository Participant(s) for communication purposes to the Shareholders and to all other persons so entitled.

Therefore, those Members, whose email address is not registered with the Company or with their respective Depository Participant/s, and who wish to receive the Notice of the 44th AGM and the Annual Report for the year 2025-26 and all other communication sent by the Company, from time to time, can get their email address registered.

9. In compliance with the aforesaid MCA Circulars and SEBI Circulars, dated May 12, 2020, Notice of the AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories. Members may note that the Notice and Annual Report 2024-25 will also be available on the Company's website www.heralcommerce.in, websites of the Calcutta Stock Exchange and The AGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. www.evotingindia.com.

10. Members are informed that in case of joint holders attending the meeting, the member whose name appears as the first holder in the order of names as per the Register of members of the Company will be entitled to vote in the Meeting to be held through video conferencing.
11. Regulation 40 of the SEBI Listing Regulations, as amended, mandates that transfer, transmission and transposition of securities of listed companies held in physical form shall be effected only in demat mode. Further, SEBI, vide its circular dated January 25, 2022, has clarified that listed companies, with immediate effect, shall issue the securities only in demat mode while processing investor service requests pertaining to issuance of duplicate shares, exchange of shares, endorsement, sub-division/consolidation of share certificates, etc. In view of this, Members holding shares in physical form are requested to submit duly filled Form ISR-4 for the abovementioned service requests. In view of this and to eliminate all risks associated with physical shares and for ease of portfolio management, Members holding shares in physical form are requested to consider converting their holdings to dematerialised form. Members can contact the Company or Company's Registrars and Share Transfer Agents, Maheshwari Datamatics Private Limited for assistance in this regard.
12. Shareholders are requested to submit their PAN, KYC and nomination details to the Company or Company's Registrars and Share Transfer Agents, Maheshwari Datamatics Private Limited for assistance in this regard.
13. Shareholders are requested to quote their Folio No. or DP ID - Client ID, as the case may be, in all correspondence with the Company or Company's Registrar and Share Transfer Agent.
14. Relevant details in respect of Directors seeking Appointment/re-appointment at the AGM, in terms of Regulations 36(3) of the SEBI Listing Regulations and Secretarial Standard - 2 on General Meetings are also annexed to this notice.
15. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI") and Regulation 44 of Listing Regulations read with MCA Circulars and SEBI Circular, the Company is providing remote e-Voting facility to its Members in respect of the business to be transacted at the AGM and facility for those Members participating in the AGM to cast vote through e-Voting system during the AGM. The 'Cut-off Date' for determining Shareholders entitled to facility of voting by remote e-voting at said AGM has been fixed as 23rd day of September, 2026.
16.
 - a) For Members holding shares in physical form, please send scan copy of a signed request letter mentioning your folio number, complete address, email address to be registered along with scanned self-attested copy of the PAN and any document (such as Driving Licence, Passport, Bank Statement, AADHAR) supporting the registered address of the Member, by email to the Company's email address
 - b) For the Members holding shares in demat form, please update your email address through your respective Depository Participant/s.
17. In terms of the provisions of Section 72 of the Act and Rules made there under, the facility for making nomination is available for the Shareholders in respect of the shares held by them. Shareholders who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. Shareholders holding shares in dematerialized form are requested to submit the said details to their Depository Participant(s) and the Shareholders holding shares in physical form, are requested

to submit the said details to the Company or Company's Registrar.

18. Members holding shares in multiple folios are requested to submit their application to Registrar for consolidation of folios into single folio.
19. Equity shares of the Company are under compulsory demat trading by all investors. Considering the advantage of scrip less trading, members are encouraged to consider dematerialization of their shareholding so as to avoid inconvenience in future.
20. The Ministry of Corporate Affairs has undertaken a 'Green Initiative in Corporate Governance' and allowed companies to share documents with its shareholders through the electronic mode. The Shareholders who are holding shares in dematerialized form and have not yet registered their e-mail IDs with their Depository Participant are requested to register their Email ID at the earliest, to enable the Company to use the same for serving documents to them electronically, hereafter. Shareholders holding shares in physical form may kindly provide their Email ID to the Registrar & Transfer Agent of the Company. The support of the Shareholders for the 'Green initiative' is solicited.
21. Members, who would like to ask questions during the AGM with regard to the financial statements or any other matter to be placed at the AGM, need to register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID number/folio number and mobile number, to reach the Company's email at least 2 days in advance before the start of the AGM i.e. by 28th September, 2026 by 1.00 p.m. IST. Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
22. Members can submit questions in advance with regard to the financial statements or any other matter to be placed at the AGM, from their registered email address, mentioning their name, DP ID and Client ID number /folio number and mobile number, to reach the Company's email address at least 2 days in advance before the start of the meeting i.e. 28th September, 2026 by 1.00 P.M. IST. Such questions of the Members shall be taken up during the meeting and replied by the Company suitably.
24. Since the AGM will be held through VC/OAVM Facility, the Route Map is not annexed in this Notice.

25. VOTING THROUGH ELECTRONIC MEANS

In terms of the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Amendment Rules, 2015 (as amended from time to time) and Regulation 44 of the SEBI Listing Regulations and the said Circulars, the Company is pleased to provide to the Shareholders the facility of "e-voting", to enable them to cast their votes on the resolutions proposed to be passed at the AGM, by electronic means. The instructions for e-voting are given hereinbelow.

The Company has engaged the services of Central Securities Depository Limited ("CSDL"), who will provide the e-voting facility of casting votes to a Shareholder using remote e-voting system (e-voting from a place other than venue of the AGM) ("remote e-voting") as well as e-voting during the proceeding of the AGM ("e-voting at the AGM").

THE INTRUCTIONS OF SHAREHOLDERS FOR E-VOTING AND JOINING VIRTUAL MEETINGS ARE AS UNDER:

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (i) The voting period begins on 27th September, 2026 at 9.00 a.m. and ends on 29th September, 2026 at 5.00 p.m. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of 23rd September, 2026 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) Pursuant to **SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 09.12.2020**, under Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of **SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020** on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-Voting and joining virtual meetings **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of Shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The URL for users to login to Easi / Easiest are https://web.cdslindia.com/myeasi/home/login or visit www.cdslindia.com and click on Login icon and select New System Myeasi. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at https://web.cdslindia.com/myeasi/Registration/EasiRegistration 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page or click on https://evoting.cdslindia.com/Evoting/EvotingLogin The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.

Individual Shareholders holding securities in demat mode with NSDL Depository	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

(v) Login method for e-Voting and joining virtual meetings for **Physical shareholders and shareholders other than individual holding in Demat form.**

- 1) The shareholders should log on to the e-voting website www.evotingindia.com
- 2) Click on “Shareholders” module.
- 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/ Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN for the relevant <HERALD COMMERCE LTD> on which you choose to vote.
- (x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- (xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.
- (xvii) **Additional Facility for Non - Individual Shareholders and Custodians -For Remote Voting only.**
- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the "Corporates" module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login will be mapped automatically & can be delinked in case of any wrong mapping.
 - It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
 - Alternatively Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address viz; hercominfo@gmail.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM/EGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER :

1. The procedure for attending meeting & e-Voting on the day of the AGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
3. Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they will not be eligible to vote at the AGM.
4. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
5. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
6. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
7. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance atleast **2 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (hercominfo@gmail.com). The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance **2 days prior to meeting** mentioning their name, demat account number/folio number, email id, mobile number at (hercominfo@gmail.com). These queries will be replied to by the company suitably by email.
8. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
9. Only those shareholders, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
10. If any Votes are cast by the shareholders through the e-voting available during the AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

1. For Physical shareholders- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to **Company (hercominfo@gmail.com) /RTA (mdpldc@yahoo.com) email id.**
2. For Demat shareholders -, Please update your email id & mobile no. with your respective **Depository Participant (DP)**
3. **For Individual Demat shareholders - Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.**

General instructions/information for Members for voting on the Resolutions :

1. The voting period begins on 27th day of September, 2026 (9.00 AM) and ends on 29th day of September, 2026 (5.00 PM). During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date i.e., 23rd September, 2026 as may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
2. Voting rights of the Members shall be in proportion to their shares in the paid up equity share capital of the Company as on the cut-off date i.e., 23rd September, 2026. A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-off Date only shall be entitled to avail the facility of remote e-voting as well as voting at the AGM. A person who is not a Member as on the cut-off date should treat this Notice for information purposes only.
3. The procedure for e-voting at the AGM is same as the instruction mentioned above for remote e-voting.
4. In case you have any queries or issues regarding e-voting, you may refer the Frequently Asked Questions ("FAQs") and e-voting manual available at www.evotingindia.com, under help section or write an email to helpdesk.evoting@cdslindia.com.
5. The Chairman shall, at the AGM, at the end of discussion on the resolutions on which voting is to be held, allow voting with the assistance of scrutinizer, by use of "e-voting" for all those members who are present at the AGM but have not cast their votes by availing the e-voting facility.
6. Mr. Atul Kumar Labh (C.P. No. 3238, Membership No. FCS 4848) of M/s. A. K. Labh & Co., Practicing Company Secretaries, Kolkata, has been appointed as Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
7. The Scrutinizer shall, after the conclusion of e-voting at the AGM, first count the votes cast vide e-voting at the AGM and thereafter shall, unblock the votes cast through remote e-voting, in the presence of at least two witnesses not in the employment of the Company. He shall submit a Consolidated Scrutinizer's Report of the total votes cast in favour or against, within 48 hours of the conclusion of the AGM, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
8. The Results declared along with the report of the Scrutinizer shall be placed on the website of the Company www.heraldcommerce.in and on the website of CDSL www.evotingindia.com immediately after the declaration of result by the Chairman or a person authorized by him in writing. The results will also be communicated to the Stock Exchanges where shares of the Company are listed.

By Order of the Board of Directors
For Herald Commerce Limited

Place : Kolkata
Date : 14.08.2026

Priyanka Dadhich
Company Secretary

ANNEXURE TO THE NOTICE**Details Of Directors Seeking Appointment/Reappointment in the 44th Annual General Meeting.**

Disclosures required under Section 196(4) of Companies Act, 2013, Regulation 36(3) of SEBI (LODR) Regulations, 2015 and Secretarial Standard-2 of ICSI is set out at the end of this Notice.

1.	Item No.	2
2.	Name of the Director	Smt. Krishna Banerjee
3.	Director Identification Number	06997186
4.	Date of Birth	01/01/1964
5.	Date of Appointment	25/03/2015
6.	Qualification	M.A., B.COM
7.	Experience	Smt. Krishna Banerjee has vast experience in corporate and shares related matter.
8.	Terms and Conditions of Appointment and Re-appointment	As decided by the Nomination and Remuneration Committee and Board
9.	Directorship of other public Companies (*)	Amluckie Investment Co. Ltd. CMS Finvest Limited Manglam India Ltd Niharka India Ltd ATN International Limited Silicon Valley Infotech Limited
10.	Chairman/Member of the Committee of the Board of Directors of the Company as on 31st March, 2025	Nil
11.	Chairman/Member of the Committee of Directors of other public Company of which he/she is Director as on 31st March, 2025(**)	Member in Audit Committee and Stakeholder Relationship Committee of Amluckie Investment Co. Ltd and Manglam India Limited.
12.	Shareholding in Equity Shares of the Company and % of the Holding	Nil

(*) Excluding directorship held in private limited/foreign companies and Companies registered under Section 8 of Companies Act, 2013.

(**) Audit Committee & Stakeholders Relationship Committee are considered.

By Order of the Board of Directors
For **Herald Commerce Limited**

Place : Kolkata
Date : 14.8.2026

Priyanka Dadhich
Company Secretary

DIRECTORS' REPORT

Dear Shareholders,

Your Directors have pleasure in presenting the 44th Annual Report of your Company together with the Audited Statement of Accounts of **Herald Commerce Limited** ("the Company") for the year ended 31st March, 2026.

FINANCIAL RESULTS

The Standalone financial performance of the Company for Financial year ended 31st March, 2026 are as follows :

Particulars	Financial Year	
	2025-2026 (In Lakhs)	2024-2025 (In Lakhs)
Revenue from Operations	7.74	9.06
Other Income	2.69	16.04
Total Revenue	10.43	25.10
Profit/Loss before Tax	2.43	(66.52)
Tax Expense	-	-
Net Profit/(Loss)for the year after Tax	2.43	(66.52)
Other Comprehensive Income for the year, Net of Tax	(169.36)	165.12
Total Comprehensive Income for the year	(166.94)	98.60
Basic and Diluted Earnings per Share	0.01	(0.32)

2. TRANSFER TO GENERAL RESERVE

During the year under review, no amount was transferred to General Reserve.

3. DIVIDEND

The Board of Directors did not recommend any dividend for the financial year ended 31st March, 2026.

4. PERFORMANCE REVIEW

During the financial year under review, your Company incurred total Profit of Rs.2.43 (Lacs) as against total loss of Rs. 66.52 (Lacs) in the previous financial year.

5. CHANGE IN NATURE OF BUSINESS, IF ANY

There was no change in the nature of business of the Company during the financial year ended 31st March, 2026.

6. MATERIAL CHANGES AND COMMITMENTS

There have been no material changes and commitments affecting the financial position of the company, which have occurred since 31st March, 2026, being the end of the Financial Year of the Company to which financial statements relate and the date of the report.

7. SHARE CAPITAL

The paid up equity capital as on 31st March, 2026 was Rs. 2089.70 (Lacs) During the year under review, the Company has not issued shares with differential voting rights nor has granted stock options or sweat equity.

8. LISTING OF EQUITY SHARES

The Equity Shares of your Company are presently listed on Calcutta Stock Exchange (CSE). The reason for suspension of shares of the Company from trading in CSE has not been communicated and your directors are taking necessary steps for the same. The Company has submitted its application for Revocation of Suspension of the same to CSE.

9. TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND (IEPF)

Pursuant to the provisions of the Companies Act, 2013, the Company is not required to transfer any amount to Investor Protection and Education Fund as the Company has not declared any Dividend since its incorporation and as such there is no amount of dividend which was due and payable and remained unclaimed and unpaid for a period of seven years.

10. DIRECTORS AND KEY MANAGERIAL PERSONNEL

In accordance with the Articles of Association and provisions of the Companies Act, 2013, In accordance with the Articles of Association and provisions of the Companies Act, 2013, Smt. Krishna Banerjee (DIN: 06997186) retire by rotation and being eligible offer herself for re-appointment. The Board recommends her re-appointment for the approval of the members.

All Independent Directors have given declarations that they meet the criteria of independence as laid down under Section 149 (6) of the Act and Regulation 16(1)(b) of SEBI (LODR) Regulations, 2015.

11. CODE OF CONDUCT

Your Company has adopted a Code of Conduct for its Board Members and Senior Management personnel. The code of conduct has also been posted on the official website of the Company www.heraldcommerce.in

12. CORE SKILLS OF THE BOARD

The details of the Core Skills of the Board of Directors of the Company forms a part of "Report on Corporate Governance".

13. BOARD MEETINGS

The details of the number of meetings of the Board held during the financial year 2025-2026 forms a part of "Report on Corporate Governance".

14. COMMITTEES OF THE BOARD

The Board of Directors has the following Committees:

1. Audit Committee.
2. Nomination and Remuneration Committee.
3. Stakeholders' Relationship Committee.

The details of the Committees along with their respective composition, number of meetings and attendance at the meeting held during the financial year 2025-2026 forms a part of "Report on Corporate Governance".

15. NOMINATION & REMUNERATION POLICY

The Board of Directors has framed a policy which lays down a framework in relation to remuneration of Directors, Key Managerial Personnel and other employees of the Company. This Policy has also laid down the criteria for determining qualifications, positive attributes, independence of Director and Board diversity and criteria for evaluation of Board, its Committee and individual Directors. The policy is stated in the Report on Corporate Governance.

16. BOARD EVALUATION

Pursuant to the provisions of the Act and SEBI (LODR) Regulations, 2015, the Board has carried out an evaluation of its own performance, performance of the Directors as well as the evaluation of the working of its committee.

The performance evaluation of the Independent Directors was carried out by the entire Board, excluding the Director being evaluated. The performance evaluation of the Director and Non Independent Director was carried out by the Independent Directors at their meeting without the attendance of Non-Independent Directors and members of the management. The Directors were satisfied with the evaluation results.

17. PARTICULARS OF EMPLOYEES AND RELATED DISCLOSURES

None of the employees, employed during the year, was in receipt of remuneration as set out in the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, Therefore, no such details have been provided as required under section 197(12) of the Companies Act, 2013 read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of managerial Personnel) Rules, 2014.

The ratio of remuneration of each Director to the median employee's remuneration and such other details in terms of Section 197(12) of the Companies Act, 2013 read with rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

(i) The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the financial year -

No remuneration is paid to directors for the financial year 2025-2026.

(ii) The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year -

There has been no increase in the remuneration of the Managing Director or Chief Executive Officer, Chief Financial Officer & Company Secretary during the year.

iii) The percentage increase in the median remuneration of employees in the financial year -

There is no percentage increase in the median remuneration of employees in the financial year.

(iv) The number of permanent employees on the rolls of Company -

The number of permanent employees on the rolls of Company is 4.

(v) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration -

No average percentage increase taken place in the salaries of total employees.

(vi) Affirmation that the remuneration is as per the remuneration policy of the Company -

Yes

18. DIRECTOR'S RESPONSIBILITY STATEMENT

As stipulated under the provisions contained in Section 134(3)(c) read with Section 134(5) of the Companies Act, 2013 ("Act"), the Board of Directors, to the best of its knowledge and belief and according to the information and explanations obtained by it, hereby states that:

- i) in the preparation of the annual accounts, the applicable accounting standards have been followed;
- ii) the directors have selected such accounting policies and applied them consistently and made judgments and estimates that were reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit or loss of the Company for the year under review;
- iii) the directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv) the directors have prepared the annual accounts on a going concern basis;
- v) the directors had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and were operating effectively, and
- vi) the directors had devised proper system to ensure compliance with the provisions of all applicable laws and that such system were adequate and operating effectively.

19. INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Audit Committee of the Board of Directors actively reviews the adequacy and effectiveness of the internal control system and suggests improvements to strengthen the same. In opinion of the board, the existing internal control framework is adequate and commensurate to the size and nature of the business of the Company. During the year such controls were tested and no reportable material weaknesses in the design or operation were observed.

M/s. Dash & Associates, Chartered Accountants performs the duties of internal auditors of the company for the year ended 31st March, 2026. In order to monitor the performance on a continuous basis. Management has a system to review Internal Audit Reports with a view to monitoring the adequacy of internal control in place.

20. SUBSIDIARY/JOINT VENTURE/ASSOCIATE COMPANY

The Company has four subsidiaries : Accord Tracon Pvt. Ltd., Arissan Infrastructures Pvt. Ltd., Rangbarshi Projects Pvt. Ltd. and Saltlake Energy Pvt. Ltd. Since the audited statements of accounts of subsidiaries companies have not been received and merged, the relevant disclosures could not be made.

The Company does not have any associate or joint venture companies.

21. DEPOSITS

During the year under review, our Company has not accepted any deposits from public and /or shareholders during the year under review, within the meaning of Section 73 of the Companies Act, 2013 read with the Companies (Acceptance of Deposit) Rules, 2014 and accordingly as of 31st March, 2026.

22. LOANS, GUARANTEES AND INVESTMENTS

Pursuant to Section 186 of the Companies Act, 2013, the details forms part of Annual Report.

23. EMPLOYER EMPLOYEE RELATIONSHIP

The Company has maintained a cordial relationship with its employees, which resulted in smooth flow of business operations during the year under review.

24. RELATED PARTY TRANSACTION

All related party transactions that were entered into during the financial year were in the ordinary course of

the business and were on arm's length basis. Thus disclosure in Form AOC-2 is not required. Further there were no materially significant related party transactions entered by the company with Promoters, Directors, Key Managerial Personnel or other persons which may have potential conflict with interest of the company. The policy on Related Party transaction as approved by Board of Directors has been uploaded on the website of the Company. The web link of the same is www.heraldcommerce.in

Details of the transactions with Related Parties are provided in the accompanying financial statements.

25. POLICIES

The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 mandated the formulation of certain policies for all listed companies. All applicable policies are available under the head Policy on the Company's website: www.heraldcommerce.in. The policies are reviewed periodically by the Board and updated based on need and new compliance requirement.

26. CORPORATE SOCIAL RESPONSIBILITY

The provisions of the Companies Act, 2013 regarding Corporate Social Responsibilities are not applicable to the Company.

27. PARTICULARS OF CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO.

Since the Company does not own any manufacturing facility, requirement regarding the disclosure of particulars of conservation of energy and technology absorption prescribed by the rules is not applicable.

During the year under review there was no inflow/outflow of foreign exchange.

28. RISK MANAGEMENT POLICY

The Company has a Risk Management Policy in accordance with the provisions of the Act and SEBI (LODR) Regulations, 2015, which provides a mechanism for risk assessment and mitigation. At present the Company has not identified any element of risk which may threaten the existence of the Company.

29. VIGIL MECHANISM WHISTLE BLOWER POLICY

The Company has a mechanism called "Whistle Blower Policy" for Directors and employees to report genuine concerns or grievances. The policy is available on the website of the Company www.heraldcommerce.in

30. SIGNIFICANT AND MATERIAL ORDER PASSED BY THE REGULATORS, COURTS AND TRIBUNALS

During the year, there are no significant and material order passed by the Regulators/Courts which would impact the going concern of the Company and its future operation.

31. AUDITORS

• STATUTORY AUDITORS

M/s. Deoki Bijay & Co., Chartered Accountants (Firm Registration No. 313105E), were appointed as Statutory Auditors of the Company, for a period of 5 years starting from the Annual General Meeting held on 2024 till the conclusion of the Annual General Meeting to be held in year 2029.

• SECRETARIAL AUDITOR

Pursuant to the provisions of Section 204 of the Act and The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Board of Directors of the Company appointed Ms. Ankita Goenka (Membership No. FCS No.:10572, C.P. No.14204), Practicing Company Secretary of M/s. Ankita Goenka & Associates, to conduct Secretarial Audit for the Financial Year 2025-2026.

The Secretarial Audit Report for the Financial Year 2025-2026 in Form MR-3 is annexed herewith as Annexure "I" to this report. The report is self-explanatory and does not call for any further comments. They have also carried out Secretarial Compliance Audit as per Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for FY 2025-2026.

- **INTERNAL AUDITOR**

Pursuant to the provisions of Section 138 of the Companies Act, 2013, M/s. Dash & Associates, Chartered Accountants, Kolkata was appointed as the Internal Auditor of the Company for the Financial Year 2025-2026.

32. AUDITORS' REPORT/SECRETARIAL AUDIT REPORT

The observation made in the Auditors' Report read together with relevant notes thereon are self explanatory and hence, do not call for any further comments under Section 134 of the Companies Act, 2013.

The observation made in the Secretarial Audit Report is self explanatory and hence, do not call for any further comments. However the management is taking all possible measures to avoid such issues in future.

33. REPORTING OF FRAUDS BY AUDITORS

During the year under review, neither the statutory auditors nor the secretarial auditors have reported to the Audit Committee of the Board, under Section 143(12) of the Act, any instances of fraud committed against the Company by its officers or employees, the details of which would need to be mentioned in this Report.

34. COMPLIANCE WITH SECRETARIAL STANDARDS

The Board of Directors of the Company hereby confirms that your Company has complied with the applicable Secretarial Standards issued by The Institute of Company Secretaries of India.

35. EXTRACT OF ANNUAL RETURN

Pursuant to Section 92(3) read with section 134(3)(a) of the Companies Act, 2013, copy of the Annual Return of the Company prepared in accordance with Section 92(1) of the Companies Act, 2013 read with Rule 11 of the Companies (Management and Administration) Rules, 2014 is placed on the website of the Company and is accessible at the weblink: www.heralcommerce.in

36. MANAGEMENT DISCUSSION & ANALYSIS REPORTS

In accordance with Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Management's Discussion and Analysis Report for the year under review, is presented in a separate section forming part of the Annual Report and marked as Annexure - "IV".

37. CORPORATE GOVERNANCE

The Company is committed to good corporate governance practices. The report on Corporate Governance for the financial year ended 31st March, 2026, as per regulation 34(3) read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, forms part of this Annual Report. The requisite Certificate from the practicing company secretaries of the Company confirming compliance with the conditions of Corporate Governance is annexed to this Report and marked as Annexure "III"

38. POLICY ON SEXUAL HARASSMENT.

The Company has adopted policy on Prevention of Women at workplace in accordance with the Sexual

Harassment of Women (Prevention, Prohibition and Redressal) Act, 2013. During the Financial Year ended 31st March, 2026 the company has not received any complaints pertaining to Sexual Harassment.

39. COMPLIANCE WITH MATERNITY BENEFIT PROVISIONS

During the year under review the Company has complied with the applicable provisions relating to maternity benefits in accordance with the Maternity Benefit Act, 1961 and the applicable provisions of the Code on Social Security, 2020, wherever notified and enforceable.

40. CAUTIONARY STATEMENT

Statements in this Report in regard to projections, estimates and expectation have been made in good faith. Many unforeseen factors may come into play and affect the actual results which could be different from what the Directors envisage in terms of future performance and outlook.

41. ACKNOWLEDGEMENTS

Your Directors acknowledge the support and owe a debt of gratitude to the Financial Institutions, Banks, Central and State Government authorities, Regulatory authorities, Stock Exchanges and all the various stakeholders for their continued co-operation and support to the Company.

Your Directors also wish to place on record their appreciation to all of the Company's employees and workers at all level for their enormous efforts as well as their collective contribution to the Company's performance.

Registered Office :

10, Princep Street,
2nd Floor,
Kolkata - 700 072

Date : 14.08.2026

On behalf of the Board of Directors
For Herald Commerce Limited

Prabhat Jain
Managing Director
DIN : 00200043

Akshya Kumar Parida
Director
DIN : 01651737

FORM NO. MR - 3
SECRETARIAL AUDIT REPORT

for the financial year ended 31st March, 2026

*[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies
(Appointment and Remuneration Personnel) Rules, 2014]*

To,
The Members of,
M/s. Herald Commerce Limited
10, Princep Street, 2nd Floor,
Kolkata - 700072,
CIN : L51909WB1982PLC035364

We have conducted the Secretarial Audit of the compliances of applicable statutory provisions and the adherence to good corporate practices by M/s. Herald Commerce Limited (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, the information to the extent provided by the company ,its officers, agents and authorized representatives during the conduct of secretarial audit, the explanations and clarifications given to us and the representations made by the Management .We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026 generally complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by Company for the financial year ended on 31st March, 2025, according to the provisions of:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by Company for the financial year ended on 31st March, 2025, according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the Rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- (iv)) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment (FDI), Overseas Direct Investment (ODI) and External Commercial Borrowings (ECB);
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009; **(Not applicable as the Company has not offered any securities during the financial year under review).**

- d. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; **(Not applicable as the Company has not offered any shares or granted any options pursuant to any employee benefits scheme during the financial year under review).**
 - e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; **(Not applicable as the Company has not issued and listed any debt securities during the financial year under review).**
 - f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - g. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
 - h. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 **(Not applicable, since the company has not applied for delisting of its shares from any stock exchange during the financial year under review) ; and**
 - i. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; **(Not applicable as the Company has not bought back any equity shares during the financial year under review).**
- (vi) The regulation made by the Reserve Bank of India (under the Reserve Bank of India Act, 1934) with regard to Non-Banking Financial Company ("**NBFC**"). **(NBFC Registration Certificate No. 05 01991 dated 02. 05. 1998 of the company has been cancelled by RBI by order dated 10.07.2018.)**
- (vii) Other laws applicable to the Company as per the representations made by the Management.

The compliance by the company applicable financial laws like direct and indirect tax laws has not been reviewed in this audit since the same have been subject to reviewed by the statutory financial auditor and other designated professionals.

We have also examined compliance with the

1. SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. It is suspended to the Exchange since 26/04/2021.
The Company has received a mail for revocation of Suspension of Company in this connection.
2. The Secretarial Standard I and II issued by the Institute of Company Secretaries of India (ICSI) were applicable to the Company for the period under review and for a good practice company is require to follow it diligently.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, guidelines, standards etc. mentioned above except that

1. As required under Regulation 46(1), 46(2) and 46(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the website of the company need to be updated during the period under review. The website of the company is presently operational and the company is taking adequate steps for updating the same.
2. The Company had identified that there were , material subsidiary of the Company during the review period however, related compliance requirements needed attention
3. As on the date of this report, certain compliances under the appliable Stock Exchange

regulations are pending. In addition certain penalties levied by the stock Exchange remain outstanding.

- a) There has been mismatch in filing the eform the Company should ensure consistency and accuracy of disclosures in statutory reports and filings. concerns regarding compliance with consolidation and disclosure requirements were raised.

We further report that,

- Subject to our observation at (i) above the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
- Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent adequately in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
- Majority decision is carried through while the members' views are captured and recorded as part of the minutes as per the explanations given to us and the representations made by the Management and relied upon by us there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the period the Company has following events/actions having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards etc.

1. The eform MGT-7 and AOC-4 has been delayed filed with delayed fees.
2. Madhu Prajapati has been appointed as a Director of the Company DIR-12 vide eform dated 13/08/2025
3. RUPAM BAJAJ ceased to be a Company Secretary on 13/08/2025
4. The list of shareholder attached in MGT 7 was not signed or stamped by the directors.
5. Smt. Krishna Banerjee DIN status deactivated due to non filing of DIR 3 KYC.
6. Mr. Prabhat Jain, has been reappointed as a Managing Director of the company as on 18.04.2024, so during the year under review,he is also engaged in 2 more companies as Managing Director.

For **Ankita Goenka & Associates**
(Practicing Company Secretaries)

Ankita Goenka
Proprietor

FCS No. : 10572

C.P No : 14204

UDIN : F101572H001222871

Place : Kolkata

Date : 26.08.2026

This report is to be read with our letter of even date which is annexed as Annexure-A and form integral part of this report.

Annexure - A

To,
The Members of,
M/s. Herald Commerce Limited
10, Princep Street, 2nd Floor,
Kolkata - 700072
CIN : L51909WB1982PLC035364

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For **Ankita Goenka & Associates**
(Practicing Company Secretaries)

Ankita Goenka
Proprietor

FCS No. : 10572

C.P No : 14204

UDIN : F101572H001222871

Place : Kolkata
Date : 26.08.2026

Annexure 'III' to Directors' Report

REPORT ON CORPORATE GOVERNANCE**1. COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE**

The Company's philosophy on Corporate Governance continues to apply best management practices, compliance of law in true letter and spirit, adherence to ethical standards for effective management and distribution of wealth and discharge of social responsibility for sustainable development of all stakeholders. Your Company makes best endeavor to implement the core values of transparency, accountability, independence, responsibility and fairness. in all facets of its operations. The Company continues to follow procedures and practices in conformity with the Code of Corporate Governance enshrined in the Listing Regulations.

The Report on Compliance of conditions of the Corporate Governance in accordance with Para C of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI LODR, 2015) amended to date read with relevant provision of the Companies Act, 2013 (the Act) & Rule s framed thereunder, is given below

2. BOARD OF DIRECTORS OF THE COMPANY

As on 31st March, 2026, the strength of Board was 5 (Five) Directors. The Board comprises of Executive and NonExecutive Directors. The Managing Director is an Executive Director. There are 4 (four) Non-Executive Directors, of which 2 (Two) Directors are Independent Directors. The Board also consists of 1 (One) Woman Director.

a) The composition of the Board and Category of Directors as on 31st March, 2026 is as follows:

Name of the Director, Category of Directorship and the number of Directorship and Committee positions held by them in other Companies including this Company as on 31st March, 2026 have been as follows

Name of the Director	Category of Directorship	*Number of Directorship(s) held in Indian public listed companies (including Herald Commerce Limited)	Committee Position (including Herald Commerce Limited)	
			Committee Memberships #	Committee Chairmanships #
Shri Prabhat Jain	Executive Director	2	0	0
Shri Akshya Kumar Parida	Non-Executive / Independent Director	3	4	2
Smt. Krishna Banerjee	Non-Executive Director	7	4	0
Shri Rohit Sahu	Non-Executive / Independent Director	3	4	0
Smt. Madhu Prajapati	Non-Executive Director	7	7	3

* Directorship includes only Public Companies.

Committees includes Audit Committee and Stakeholders Relationship Committee across all companies.

c) Details of the Directors Seeking appointment / re- appointment at the Annual General Meeting, pursuant to Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 have been given along with the Notice of Annual General Meeting.

d) None of the Directors are related to each other.

e) Shareholdings of directors as on 31.03.2026 are as under:

None of the Directors are holding any shares in the Company.

f) Details of Board Meetings during the Financial Year:

The Meetings of the Board of Directors are normally held at the Company's Registered Office at Kolkata. During the financial year 2025-2026, 4 (four) meetings of the Board were held.

The dates on which the said meetings were held are as follows:

Board Meeting dates	No. of Directors present
28.05.2025	5
13.08.2025	5
12.11.2025	5
11.02.2026	5

The gap between two meetings did not exceed four months (120 days) as per Section 173(1) of the Act and Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015.

g) Attendance of the Directors at Board Meetings during the financial year 2025-2026 and at Annual General Meeting of the Company held on 25th day of September, 2025 has been as follows :

Name of the Director	No. of Board Meetings		Attendance at last AGM held on 25th day of September, 2025
	Held	Attended	
Shri Akshya Kumar Parida	4	4	Yes
Smt. Krishna Banerjee	4	4	No
Shri Rohit Sahu	4	4	Yes
Shri Prabhat Jain	4	4	Yes
Smt Madhu Prajapati	4	2	Yes

h) Board Independence

The appointment of Independent Directors is carried out in a structured manner in accordance with the provisions of the Act and the SEBI Listing Regulations. Confirmation as regards independence of Independent Directors have been duly obtained from them and taken on record in terms of Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI Listing Regulations.

A separate meeting of the Independent Directors was held on 13th August, 2024, to discuss interalia:

1. The performance of the Chairperson of the Company, taking into account the views of Executive and Non- Executive Directors;
2. The performance of the Non-Independent Directors and the Board as a whole;
3. The quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

l) Directors' membership in board/committees of other companies:

As per the Listing Regulations, no director can be a Member in more than 10 (ten) committees or act as chairman of more than 5 (five) committees across all companies in which he is a Director.

In terms of the Listing Regulations, none of the directors of your Company were Members in more than 10 (ten) committees nor acted as chairman of more than 5 (five) committees across all companies in which they were Directors. Details of other directorships/committee membership/chairmanship held by them are given in Point 2(a) above.

k) Board Familiarization for existing Independent and Non Independent Directors :

The Company familiarizes its Independent and Non-Independent Directors with their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company, etc., through programme in compliance of Listing Regulations.

The Familiarisation programme for Independent Directors is disclosed on the Company's website at the following web link: www.heralcommerce.in.

l) List Of Core Skills/Expertise/Competencies Of Directors

A chart/ matrix setting out the list of core skills/expertise/competencies identified by the Board of Directors in the areas of marketing, Commercial, finance and accounts, HR/administration, communication for smooth operation of the company.

Details of the skills/ expertise/ competencies possessed by the Directors who were part of the Board as on 31st March, 2026 are as follows :

Name of Directors	Skills/ Expertise/ Competencies
Smt. Krishna Banerjee	Expertise in corporate and shares related matter.
Shri Akshya Kumar Parida	Expertise in administration and Investments.
Shri Rohit Sahu	Expertise in corporate and Finance.
Shri Prabhat Jain	Expertise in Marketing and administration.
Smt Madhu Prajapati	Expertise in administration and Investments.

l) Code of Business Conduct and Ethics

The Company has laid down a Code of Conduct (COC) which is applicable to all the Board members and Senior Management of the Company. The COC is available on the website of the Company www.heralcommerce.in. The Code has been circulated to all members of the Board and Senior Management and they have affirmed compliance with the Code. A declaration signed by the Managing Director to this effect is attached to this Report.

m) Certification

The certificate required under Regulation 17(8) of the SEBI Listing Regulations duly signed by the Managing Director and Chief Financial Officer was placed before the Board and the same is provided in this report.

3. BOARD COMMITTEES

The Board has constituted Committee(s) of directors, with adequate delegation of powers. The Company Secretary/Compliance Officer of the Company acts as the Secretary to the Committees.

Presently, there are three Committees :

- Audit Committee
- Nomination and Remuneration Committee
- Stakeholders Relationship Committee

Terms of reference of the Board Committees are determined by the Board from time to time. Minutes of Board Committee Meetings are placed in subsequent Board Meetings for the information of the Board. Role & composition of these Committees and dates on which meeting thereof were held, attendance of Committee Members thereat, their role and responsibility etc are given below.

3.1. AUDIT COMMITTEE**a) Brief description of the role and terms of reference :**

The role and terms of reference of the Audit Committee are set out in Regulation 18(3) read with Part C of Schedule II of the SEBI Listing Regulations and Section 177 of the Companies Act, 2013, besides other terms as may be referred to by the Board of Directors of the Company. The terms of reference of the Audit Committee broadly are:

- Approval of annual internal audit plan;
- Review and approval of related party transactions (including Omnibus approval, if any);
- Review of financial reporting systems;
- Ensuring compliance with regulatory guidelines;
- Reviewing the quarterly, half yearly and annual financial results;
- Discussing the annual financial statements and auditor's report before submission to the Board with particular reference to the (i) Director's Responsibility Statement; (ii) changes, if any, in accounting policies (iii) major accounting entries; (iv) significant adjustments in financial statements arising out of audit findings; (v) compliance with listing requirements; (vi) disclosure of related party transactions, if any; (vii) modified opinion, if any, in audit report etc.;

- Interaction with statutory, internal and cost auditors;
- Recommendation for appointment, remuneration and terms of appointment of auditors; and
- Reviewing and monitoring the auditor's independence and performance and effectiveness of audit process etc.

Further the Audit Committee also mandatorily reviews the following information :

- Management discussion and analysis of financial condition and results of operations;
- Statement of significant related party transactions submitted by management;
- Management letters / letters of internal control weaknesses issued by the statutory auditors;
- Internal audit reports relating to internal control weaknesses;
- The appointment, removal and terms of remuneration of the internal auditor shall be subject to review by the audit committee; and
- " Statement of deviations:(a) Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1) of SEBI Listing Regulations;

b) The composition, Category and attendance of Meetings of the Audit Committee as on 31st March, 2026:

As on 31st March, 2026, the Audit Committee of the Company comprises of 3 (Three) Non-Executive Directors. The Chairperson of the Audit Committee is a Non-Executive/Independent Director. All the Members of the Committee have good knowledge of finance, accounts and company law within the meaning of Regulation 18 of SEBI Listing Regulations.

Name of Director	Position	Category	Attendance at the Audit Committee meeting held on			
			28.05.2025	11.08.2025	10.11.2025	09.02.2026
Shri Rohit Sahu	Member	Non-Executive/ Independent	Yes	Yes	Yes	Yes
Shri Akshya Kumar Parida	Chairperson	Non-Executive Independent	NA	NA	Yes	Yes
Smt Krishna Banerjee	Member	Non-Executive/ Independent	NA	NA	Yes	Yes

During the FY 2025-2026, the Audit Committee met 4 (Four) times.

3.2. NOMINATION AND REMUNERATION COMMITTEE (NRC)**a) Brief description of the role and terms of reference :**

The composition of the Committee is in compliance with the provisions of Section 178 of the Companies Act, 2013 and Regulation 19 read with Part D of Schedule II of the SEBI Listing Regulations. The role of Committee inter-alia includes:

- Formulation of the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board of Directors a policy relating to, the remuneration of the Directors, Key Managerial Personnel and other employees Details of Remuneration Policy is provided in Para 4 (iv) and has also been uploaded on the website of the Company;
- Formulation of criteria for evaluation of performance of Independent Directors and the Board of Directors;
- Devising a policy on diversity of Board of Directors;
- Identifying persons who are qualified to become Directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board of Directors their appointment and removal;
- To consider and evaluate whether to extend or continue the term of appointment of the Independent Directors, on the basis of the report of performance evaluation of Independent Directors.

b) The composition, Category and attendance of Meetings of the Nomination and Remuneration Committee (NRC) as on 31st March, 2026:

As on 31st March, 2026 the NRC of the Company comprises 3 (Three) Non-Executive/Independent Directors. The Chairperson of the NRC is a Non-Executive/Independent Director. All the Members of the Committee have good knowledge of finance, accounts and company law within the meaning of Regulation 19 of SEBI Listing Regulations.

Name of Director	Position	Category	Attendance at the Nomination and Remuneration Committee meeting held on 13.08.2025
Shri Rohit Sahu	Member	Non-Executive /Independent	Yes
Shri Akshya Kumar Parida	Chairperson	Non-Executive /Independent	Yes
Smt Krishna Banerjee	Member	Non-Executive /Independent	Yes

During the FY 2025-2026, the Nomination and Remuneration Committee met 1 (One) time.

c) The details of remuneration/sitting fee paid to Directors :

No remuneration/sitting fee has been paid to any Director during the year.

d) Criteria for selection and appointment of Directors and Remuneration Policy :

Preamble

- The remuneration policy provides a framework for remuneration paid to the members of the Board of Directors (Board) and for Key Managerial Personnel (KMP) and other employees. The expression KMP shall have the same meaning as defined under Companies Act, 2013. This policy also provides a framework for identification of persons who are qualified to become directors and who may be appointed as senior management for recommendation of their appointment to the Board
- This policy has been framed by the Nomination and Remuneration Committee of the Board of Directors and based on its recommendation, approved by the board of directors of the Company.
- The policy may be reviewed by the Nomination and Remuneration Committee of the Board of Directors.

Criteria for determining qualification

The Board may expects qualified directors to have ample experience and the highest level of personal and professional ethics, integrity and values. The Board shall also consider whether each director possesses the following ::

- The highest level of personal and professional ethics, reputation, integrity and values;
- A person should possess adequate qualification, expertise and experience for the position he / she is considered for appointment. The Committee has discretion to decide whether qualification, expertise and experience possessed by a person is sufficient / satisfactory for the concerned position.
- The ability to exercise objectivity and independence in making informed business decisions;
- The willingness and commitment to devote extensive time necessary to fulfill his/her duties;
- The ability to communicate effectively and collaborate with other board members to contribute effectively to the diversity of perspectives that enhances Board and Committee deliberations, including a willingness to listen and respect the views of others;
- The skills, knowledge and expertise relevant to the Company's business.

Independence Review Criteria

Determination of director independence will be made by the Board for each director on an annual basis upon the recommendation of the Committee. Independent directors have three key roles, namely, governance, control and guidance. Some of the performance indicators, based on which the independent directors shall be evaluated are:-

- Independence from management.
- Independence from Promoter Group.
- No substantial shareholding.
- Ability to contribute to and monitor our corporate governance practices.
- Ability to contribute by introducing international best practices to address top management issues.
- Active participation in long term strategic planning.
- Commitment to the fulfillment of a director obligations and fiduciary responsibilities - this include participation and attendance.
- Other significant relationship which may cause a conflict of interest.

Principles of Remuneration

Company considers that the remuneration system is a key element in creating value. It thus has an advanced remuneration scheme based on the reciprocity of value for employees and for the Company in

line with the interests of shareholders. The Company's remuneration system is informed by the following principles:

- Long-term value creation.
- Remunerate achievement of results on the basis of prudent, responsible risk bearing.
- Attract and retain the best professionals.
- Reward the level of responsibility and professional path.
- Ensure equity in the Company and competitiveness outside it.
- Ensure transparency in its remuneration policy.

Remuneration to Non-Executive Directors

Non Executive directors may be paid remuneration by way of sitting fees and reimbursement of expenses for participation in the Board and other meetings and such other payments as may be approved by the Board of Directors within the overall limits prescribed under the Companies Act, 2013 and The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 as amended from time and again.

Remuneration to Executive Directors

At the time of appointment or re-appointment, the Managing Director shall be paid such remuneration as may be mutually agreed between the Company and the Managing Director within the overall limits prescribed under the Companies Act, 2013. The remuneration shall be subject to the approval of the Members of the Company in General Meeting.

Remuneration to other Key Managerial Personnel excluding Executive Director & other employees

Other Key Managerial Personnel excluding Executive Director and other employees shall be paid such remuneration as per term and condition of appointment letter/contract within the range approved by and ratified by the Remuneration Committee. Annual increments effective 1st April each year, as recommended by the Remuneration Committee, shall be approved by the Board.

Evaluation of Individual Directors & Board

The Independent Directors shall have a separate meeting during the year without the attendance of Non-Independent Directors and members of management. All Independent Directors shall strive to be present at the meeting. The meeting shall review the performance of Non-Independent Directors and the Board as a whole. The meeting shall also review the performance of the Chairman, if any of the Company, taking into account the views of the Executive Directors and the Non-Executive Directors.

The performance evaluation of the Independent Directors shall be done by the entire Board, excluding the Director being evaluated. The performance evaluation of the Independent Directors and the Board as a whole shall be in context of the Company's performance and governance perspective.

Criteria for Performance Evaluation are as under :

- degree of fulfillment of key responsibilities
- Composition
- Committees of Board
- Board & Committee Meetings
- Team work
- understanding the role
- effectiveness and quality of decision making

For Directors-

- attendance at the meeting
- participation and contribution
- responsibility towards Stakeholders

- compliance and governance
- maintaining confidentiality

In addition to the above Managing Director also being evaluated on –

- leadership
- relationships
- communication
- conduct of meeting
- utilization of resources

Committee-

- degree of fulfillment of key responsibilities
- adequacy of Committee composition
- relationship
- communication
- understanding of regulatory environment
- interaction with the Board

Amendments To This Policy

This Policy may be amended or substituted by Nomination & Remuneration Committee or by the Board as and when required and also by the Compliance Officer where there is any statutory changes necessitating the change in the policy.

3.3. STAKEHOLDERS RELATIONSHIP COMMITTEE (SRC)

a) Brief description of the role and terms of reference :

The terms of reference of the Stakeholders Relationship Committee cover the matters specified under Part D of Schedule II of the SEBI (LODR) Regulations, 2015 and provisions of Section 178 of the Companies Act, 2013. The board of Directors of the Company has delegated the authority to approve transfer of shares to Stakeholders Relationship Committee of the Company. The Committee also monitors the implementation and compliance with the Company's Code of Conduct for prohibition of Insider Trading. The committee deals with the various matters relating to :

- Redressal of Shareholders'/Investors' complaints;
- Non-receipt of declared dividends, annual reports of the Company; and
- Recording of Share Transfer(s)/ Transmission(s) and Issue of Duplicate Share(s).
- Carrying out any other function as prescribed under in the SEBI Listing Regulations.
- To review the measure taken for effective exercise of Voting Rights of Shareholders.
- To review the measure taken to reduce the quantum of unclaimed Dividend, if any,

The Company has adopted the Code of Conduct for Prevention of Insider Trading, under the SEBI (Prohibition of Insider Trading) Regulations, 2009. The Code lays down guidelines for procedures to be followed and disclosures to be made while dealing with the shares of the Company by the directors and designated

employees. The Company Secretary of the Company acts as compliance officer for the implementation of and overseeing compliance with the Regulations and the Code across the Company.

The Company has also adopted the Code of Corporate Disclosure Practices for ensuring timely and adequate disclosure of Price Sensitive Information, as required under the Regulations.

b) The composition, Category and attendance of Meetings of the Stakeholders Relationship Committee (SRC) as on 31st March, 2026:

As on 31st March, 2026, the SRC of the Company 3 (Three) Non-Executive/ Independent Directors. The Chairperson of the SRC is a Non-Executive/ Independent Director. All the Members of the Committee have good knowledge of finance, accounts and company law within the meaning Regulation 20 of SEBI Listing Regulations.

Name of Director	Position	Category	Attendance at the Stakeholders Relationship Committee meeting held on 12.11.2025
Shri Rohit Sahu	Member	Non-Executive /Independent	Yes
Shri Akshya Kumar Parida	Chairperson	Non-Executive /Independent	Yes
Smt Krishna Banerjee	Member	Non-Executive /Independent	Yes

During the FY 2025-2026, the Stakeholders Relationship Committee met 1 (One) time.

c) Name and designation of compliance officer :

As per the requirements of the Listing Regulations, Ms. Priyanka Dadhich, Company Secretary acts as the Compliance Officer.

d) Status of complaints received from Shareholders/Investors is as follows :

Number of complaints pending as on 1st April, 2025	Nil
Number of complaints received during the year	Nil
Number of complaints resolved during the year	Nil
Number of complaints pending as on 31st March, 2026	Nil

There have been no material grievances raised and all items referred have been dealt with.

As on 31st March, 2026, there were no pending complaints.

4. DETAILS OF GENERAL MEETING :**a) Annual General Meeting :**

Location and Time of last three Annual General Meeting (AGM) :

AGM	FY	Date	Time	Place
43rd	2024-25	Thursday, 25th September, 2025	11.00 A.M	10, Princep Street, 2nd Floor, Kolkata – 700072. (Through Video- Conferencing)
42nd	2023-2024	Friday, 27th September, 2024	11.30 A.M	
41st	2022-2023	Wednesday, 27th September, 2023	11.30 A.M	

b) Special Resolution was passed in the previous 3 AGMs. :

AGM	Particulars
43rd	Appointment of Smt Madhu Prajapati (DIN:07150790) as Non-Executive Director of the Company
42nd	Appointment of Shri Akshya Kumar Parida (DIN: 01651737), as an Independent Director of the Company for a period of five (5) consecutive years. Reappointment of Shri Rohit Sahu (DIN: 08426713), as an Independent Director of the Company for a further term of 3 (three) years
41st	NIL

b) Extraordinary / other General Meeting: No extraordinary General Meeting of the Shareholders was held during the year.

c) Postal Ballot: No special resolution was passed through postal ballot during the financial year 2025-2026.

d) Pledge of Shares : No Pledge has been created over the Equity Shares held by the Promoters and/ or Promoters Group Shareholders during the Financial Year ended 31st March, 2026.

e) Review of legal compliance reports

During the year, the Board periodically reviewed reports placed by the management with respect to compliance of various laws applicable to the Company. The Internal Auditors also review the compliance status and report to the Audit Committee

5. MEANS OF COMMUNICATION :**a) Financial Results :**

The Quarterly and Annual Results of the Company are communicated immediately to the stock exchanges upon conclusion of the Board Meeting convened to consider the same.

b) Newspapers wherein Financial Results are normally published :

The Financial Results of the Company are published in "Business Standard" and in "Su-Khabar".

c) Website of the Company, where displayed :

The Results are displayed on the Company's web-site at www.heraldcommerce.in.

d) Official news releases and presentation to institutional investors/analysts :

During the year under review there were no such news releases and no presentation was made to institutional investor or to the analysts.

e) SEBI Online Complaints Redress System (SCORES) :

The Company has registered itself on SCORES and endeavors to resolve all investor complaints received through SCORES or otherwise within stipulated time period.

6. GENERAL SHAREHOLDER INFORMATION**(a) Date, Time, Venue of AGM :**

Date, Time and Venue of the AGM	The ensuing AGM of the Company will be held on Wednesday, 30th September, 2026 at 1.00 P.M. through video conferencing or other audio visual means.
Financial Calendar 2026-2027 (tentative and subject to change)	Financial Year – April to March
	First Quarter Results - by second week of August, 2026.
	Second Quarter Results-by second week of November, 2026.
	Third Quarter Results - by second week of February, 2027
	Audited Results for the year ending 31st March 2027 - by last week of May, 2027.
Cut-off date	23rd September, 2026
Dividend Payment Date	No dividend has been recommended by the Board for the year under review.

b) Listing on Stock Exchanges :

Your Company's shares are listed on the following stock exchange as on 31st March, 2025 :

Name of the Stock Exchanges	Address	Stock Code
The Calcutta Stock Exchange Limited	7, Lyons Range, Kolkata - 700 001	18105

c) International Securities Identification Number (ISIN) :

The ISIN No. for the Equity Shares of the Company is INE914A01014

d) Address for correspondence :

Investors' correspondence may be addressed to :

Registered Office : The Compliance Officer Herald Commerce Limited 10, Princep Street, 2nd Floor Kolkata - 700 072 Phone : (033) 4002 2880 Website : www.heraldcommerce.in	Share Registrar and Transfer Agent : Maheshwari Datamatics Private Limited 23, R. N. Mukherjee Road, 5th Floor, Kolkata - 700 001. Tel No : (033) 2243-5029, 2248-2248 Fax No : (033) 2248-4787 E-mail : mdpldc@yahoo.com
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E-mail ID of the grievance redressal division / compliance officer exclusively for the purpose of registering complaints by investors: hercominfo@gmail.com

e) Market Price Data :

There has been no trading in Stock Exchange during the financial year 2025-2026

f) Registrar and Transfer Agents :

The Board has delegated the work of processing of share transfers to Maheshwari Datamatics Private Limited, Registrar and Share Transfer Agents. Their complete address is as follows :

Maheshwari Datamatics Private Limited
23, R. N. Mukherjee Road, 5th Floor, Kolkata - 700 001.
Tel No. : (033) 2243-5029, 2248-2248
Fax No. : (033) 2248-4787
Email : mdpldc@yahoo.com

g) Share Transfer System :

The transfer of shares in physical form is processed and completed by Maheshwari Datamatics Private Limited within the statutory time period. In case where shares are held in electronic form, the transfers are processed by NSDL/CDSL through the Depository Participants and Registrars.

Pursuant to Regulation 40(9) of the SEBI Listing Regulations, certificate has been issued by a Company Secretary-in-Practice for due compliance of share transfer formalities by the Company.

h) Investor Grievance Redressal System.

The investor grievances against the company are handled by the Company's Registrar and Transfer Agents (RTA), in consultation with the Secretarial Department of the Company. The Registrars have adequate skilled staff with professional qualifications and advance computer systems for speedy redressal of investor's grievances. The total process of settlement of a complaint right from its receipt to disposal is fully computerized to ensure timely settlement. It normally takes 15 days from the date of receipt of complaint for disposal of investor grievances.

i) Distribution Schedule as on 31st March, 2026

The distribution of shareholding as on 31st March, 2026, pursuant to Regulation 31(1)(b) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 is as under :

i. Shareholding Pattern of Equity Shares as on 31st March, 2026 :

	Categories	No. of Shares held	% of Shareholding
A	PROMOTERS & PROMOTER GROUP		
1.	<u>Indian</u>		
	Indian Individuals/HUF Bodies Corporate	217050	1.0386
	Sub-total (A1)	217050	1.0386
2.	Foreign	NIL	NIL
	Sub-total (A2)	NIL	NIL
	Total Shareholding of Promoter & Promoter Group A=(A)(1)+(A)(2)		
B	PUBLIC SHAREHOLDING		
1.	Institutions	NIL	NIL
	Sub-total (B1)	NIL	NIL
2.	Non-Institutions		
	Individuals	3021091	14.4571
	Bodies Corporate	17480149	83.6489
	Any Other		
	Clearing Member	NIL	NIL
	Resident Individual (HUF)	178750	0.8554
	Trusts	NIL	NIL
	Sub-total (B2)	20679990	98.9614
	Total Public Shareholding B=(B)(1)+(B)(2)	20679990	98.9614
	GRAND TOTAL (A)+(B)	20897040	100.0000

Note : Total Foreign Shareholding is Nil.

ii. Distribution of Equity Shareholding as on 31st March, 2026 :

No. of Equity Shares	No. of Shareholders Holding shares in	% of Total Shareholders	No. of Shares	% of Total Share Holdings
1 to 500	184	17.6414	58948	0.2821
501 to 1000	177	16.9703	153480	0.7345
1001 to 2000	209	20.0384	343700	1.6447
2001 to 3000	111	10.6424	297301	1.4227
3001 to 4000	84	8.0537	315750	1.5110
4001 to 5000	63	6.0403	302200	1.4461
5001 to 10000	102	9.7795	807493	3.8642
Above 10000	113	10.8341	18618168	89.0948
Total	1043	100.0000	20897040	100.0000

j) Dematerialisation of shares and liquidity :

As on 31st March, 2026, 85.33%.of the total equity capital was held in dematerialized form with National Securities Depository Limited and Central Depository Services (India) Limited.

k) Outstanding GDRs/ADRs/Warrants or any Convertible instruments :

As of 31st March, 2026, there are no outstanding GDRs/ADRs/Warrants or convertible instruments which are likely to have an impact on the Equity Shares.

l) Corporate Identification Number (CIN)

The Company is registered with the Registrar of Companies, Kolkata, West Bengal. The Corporate Identity Number (CIN) allotted to the Company by the Ministry of Corporate Affairs (MCA) is L51909WB1982PLC035364

m) Plant Locations :

The Company does not have any plant.

n) Green Initiative In Corporate Governance :

One of the most important components of Corporate Governance is to communicate with the shareholders through effective means. Being a responsible corporate citizen, the Company supports the 'Green Initiative' undertaken by the Ministry of Corporate Affairs, Government of India.

7. DISCLOSURES**a) Disclosure of materially significant related party transactions :**

During the financial year 2025-2026, the Company had not entered into any materially significant transaction with any related party that may have potential conflict with the interests of the Company at large. The Directors and KMPs have no direct, indirect or on behalf of third party, material interest in any transaction or matter directly affecting the company. The Omnibus approval of the Audit Committee is taken for all proposed Related Party Transactions. However, attention of the members is drawn to the disclosure of transactions with the related parties

and transactions as required under Indian Accounting Standard (Ind AS) 24 on Related Party Disclosures issued by The Institute of Chartered Accountants of India, set out in Notes to financial statement, forming part of the Annual Report.

The Policy on related Party transactions has been uploaded on Company's website : www.heraldcommerce.in

b) Accounting treatment :

In view of the management, all applicable accounting standards are being followed for preparation of financial statements.

c) Credit Rating

The Company has not issued any debt instruments which necessitates any credit rating.

d) Confirmation By The Board Of Directors' Acceptance Of Recommendation Of Mandatory/Non-Mandatory Committees

The Board of Directors have confirmed that during the year, it has accepted the recommendations received from its mandatory/non-mandatory committees. None of the recommendations made by any of the Committees has been rejected by the Board.

e) Details of non-compliance by the company :

The company has complied with the requirements of the stock exchanges, SEBI and other authorities on all matters relating to capital market during last three years. No penalties or strictures have been imposed on the Company by Stock Exchanges or SEBI or any other authorities relating to the above.

f) Whistle Blower Policy :

The Company has adopted a Whistle Blower Policy, to provide a formal mechanism to the Directors and Employees to report their concerns about unethical behaviour, actual or suspected fraud or violation of the Company's Code of Conduct or ethics policy. The Policy provides for adequate safeguards against victimization of employees who avail of the mechanism and also provides for direct access to the Chairman of the Audit Committee. It is affirmed that no personnel of the Company has been denied access to the Audit Committee.

g) Details of compliance with the mandatory requirements :

Your Company has complied with all the mandatory requirements of the Listing Regulations. The details of these compliances have been given in the relevant sections of this Report.

h) Resume and other information of the Directors proposed to be appointment/re-appointed at ensuing AGM :

Resume and other information of the Directors proposed to be re-appointed at ensuing AGM of the Company are given in the Notice relating thereto to the Shareholders as required under Regulation 36(3) of SEBI LODR, 2015.

i) Material Subsidiaries:

During the year ended 31st March, 2026, the Company does not have any material listed/unlisted subsidiary companies as defined in Listing Regulations, therefore the Company has not formed as of now any such policy on Material Subsidiaries.

Policy on dealing with related party transactions are posted on the Company's website at www.heralcommerce.in

j) Commodity price risk or foreign exchange risk and hedging activities:

The Company did not engage in the commodity hedging activities during the year under review.

k) Non-compliance of any requirement of Corporate Governance Report:

There has been no such non compliance of any requirement of Corporate Governance Report.

l) Discretionary Requirements

Disclosure details of some of the Discretionary Requirements, as per Part E of Schedule II to Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, are as below:

- **The Board**

The Board of the Company is chaired by an Executive Director.

- **Modified opinion(s) in audit report**

Valuation of Inventories of unquoted shares have been valued/done at cost instead of lower of Cost or Fair Value and in absence of adequate information impact thereof on Financial Statements is not ascertainable.

- **Reporting of internal auditor**

As per the requirements, the internal auditor may report directly to the Audit Committee.

- **Confirmation**

The Company has fully complied with the Applicable requirements specified under Regulation 17 to 27 and clause (b) to (i) of Sub regulation (2) of Regulation 46 of SEBI (LODR) Regulations, 2015.

m) Demat Suspense account/unclaimed suspense account:

None of shares of the company are lying in the demat suspense account or unclaimed suspense account.

n) Reconciliation Share Capital Audit:

The Company Secretary in practice carried out a Reconciliation of Share Capital Audit to reconcile the total admitted equity share capital with the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued/paid-up capital is in agreement with the total number of shares in physical form and the total number of dematerialized shares held with NSDL and CDSL.

o) Management's Discussion and Analysis Report :

The Management's Discussion and Analysis Report forms part of the Director's Report.

p) Fees paid/payable to Statutory Auditors :

Fees paid/payable for FY 2025-2026 by the Company to Auditors and their associates for services availed from them is set out in Notes to Financial Statement, forming part of the Annual Report.

8. RISK MANAGEMENT POLICY

The Company has formulated a comprehensive Risk Management Policy to reduce the inherent risk associated with the business activities of the Company but formation of Risk Management Committee is not applicable as per SEBI Circular dated 17th April, 2014.

9. CODE OF INSIDER TRADING

In pursuance of the SEBI (Prohibition of Insider Trading) Regulations, 1992, the Board has laid down "Code of Conduct for Prevention of Insider Trading" with objective of Preventing purchase and or sale of shares of the company by an insider on the basis of unpublished price sensitive information.

Further the Trading Window has been closed for the Directors and Employees of the Company as per Insider Trading Code in force in the Company. The code of conduct for insider trading is available on the Company's website www.heraldcommerce.in under the head Code of Conduct.

10.CODE OF CONDUCT

The Company has adopted a Code of Conduct for its Directors and Senior Management Personnel and the said code is uploaded on the Company's website www.heraldcommerce.in at The Directors and Senior Management Personnel have affirmed the compliance with the same for the financial year 2025-2026. A declaration to this effect is given below :

ANNUAL DECLARATION BY MANAGING DIRECTOR ON CODE OF CONDUCT PURSUANT TO PARAD OF SCHEDULE V OF THE SEBI (LODR) REGULATIONS, 2015

I, Prabhat Jain, Managing Director of HERALD COMMERCE LIMITED having its registered office at 10, Princep Street, 2nd Floor, Kolkata - 700 072 hereby declare that, all the members of the Board of Directors and Senior Management personnel have affirmed compliance with the Code of Conduct, applicable to them as laid down by the Board of Directors for the year ended 31st March, 2026.

For Herald Commerce Ltd.

Prabhat Jain

Managing Director

DIN : 00200043

Place : Kolkata
Date: 14.08.2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of,
M/s. Herald Commerce Limited
10 Princep Street, 2nd Floor,
Kolkata - 700072

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Herald Commerce Limited having CIN L51909WB1982PLC035364 and having registered office at 10 Princep Street, 2nd Floor, Kolkata- 700072 (hereinafter referred to as "the Company"), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub-clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authorities. Smt. Krishna Banerjee whose DIN status deactivated due to non-filing of DIR 3 KYC.

Sl. No.	Name of Director	DIN	Date of Appointment in Company
1.	SHRI PRABHAT JAIN	00200043	11/108/2023
2.	SMT. KRISHNA BANERJEE	01651737	16/08/2024
3.	SHRI AKSHYA KUMAR PARIDA	01651737	16/08/2024
3.	Shri Rohit Sahu	08426713	19/08/2019
4.	Shri Madhu Prajapati	07150790	13/08/2025

Ensuring the eligibility of for the appointment/continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **Ankita Goenka & Associates**
(Practicing Company Secretaries)

Ankita Goenka
Proprietor

Place : Kolkata
Date : 26.08.2026

FCS No. : 10572

C.P. No. : 14204

UDIN : F010572H001222851

P.R. :Certificate no. 2133/2022 dated 20th May, 2022

**REPORT ON COMPLIANCE WITH THE CONDITIONS OF
CORPORATE GOVERNANCE**

[As required under Para E under Schedule V of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of,
M/s. Herald Commerce Limited
10 Princep Street, 2nd Floor,
Kolkata - 700072

We, Ankita Goenka & Associates., Practicing Company Secretaries, the Secretarial Auditor of Herald Commerce Limited ("the Company") have examined the compliance of conditions of Corporate Governance by the Company for the year ended 31st March, 2026 as stipulated in Regulations 17 to 27 and clauses (b) to (i) of Regulation 46(2) and para C and D of Schedule V to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations").

The compliance of conditions of Corporate Governance is the responsibility of the management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations. Our examination was limited to procedures and implementation thereof, adopted by company for ensuring the compliance of conditions of Corporate Governance. It is neither an audit nor an expression of opinion on financial statements of the company.

In our opinion and to the best of our information and according to the explanations given to us, and the representations made by the directors and the management we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned Listing Regulations as applicable and no investor grievances are pending as on 31st March, 2026 against the Company as per the records maintained by the Company, except that to the extent of following:

- a) As required under Regulation 46(1), 46(2) and 46(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the website of the company need to be updated during the period under review. The website of the company is presently operational and the company is taking adequate steps for updating the same.
- b) The Company has complied with the applicable requirements of the Stock Exchange(s), SEBI and other statutory authorities, except for certain instances of delayed filings/submissions and other compliance matters as reported in the Secretarial Audit Report. The Company is taking necessary steps to strengthen its internal compliance and disclosure mechanisms to ensure timely, accurate and complete compliance with the applicable laws and regulations

We further state that such compliance is neither an assurance as to the future viability of the company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For **Ankita Goenka & Associates**
(Practicing Company Secretaries)

Ankita Goenka
Proprietor

Place : Kolkata
Date : 26.08.2026

FCS No. : 10572
C.P. No. : 14204

UDIN : F010572H001222860

P.R. Certificate no. 2133/2022 dated 20th May, 2022

MANAGING DIRECTOR AND CHIEF FINANCIAL OFFICER CERTIFICATION

[Pursuant to Regulation 17(8) of SEBI (LODR) Regulations, 2015]

We hereby certify that for the financial year ending 31st March, 2026, on the basis of the review of the financial statements and the cash flow statement and to the best of our knowledge and belief that :-

- a) We have reviewed financial statements and the cash flow statement for the year ended 31st March, 2026 and that to the best of their knowledge and belief:
 - i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii) these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- b) To the best of our knowledge and belief, no transactions entered into by the company during the year ended 31st March, 2026 which are fraudulent, illegal or violative of the company's code of conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal control systems of the company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps they have taken or propose to take to rectify these deficiencies.
- d) We have indicated, based on our most recent evaluation, wherever applicable, to the auditor and audit committee.
 - i) There has not been any significant changes in internal control over financial reporting during the year under reference.
 - ii) There has not been significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - iii) We are not aware of any instance during the year of significant fraud with involvement therein of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Place : Kolkata
Date: 14.08.2026

Prabhat Jain
Managing Director
DIN : 00200043

Shyam Sunder Chatterjee
Chief Financial Officer

Annexure 'IV' to the Directors' Report

MANAGEMENT DISCUSSION AND ANALYSIS REPORT**INTRODUCTION**

Management Discussion and Analysis mainly comprises of the statements which, inter-alia, involve predictions based on perceptions and may, therefore, be prone to uncertainties. It is the sum total of the Company's expectations, beliefs, estimates and projections which are forward looking within the meaning of applicable laws and regulations. The actual results could differ materially from those expressed herein specifically or impliedly.

Indian Economy Overview :

The Indian economy had its own sets of challenges during the year. It dealt with issue like high inflation, tightening monetary policy, weakening industrial growth and investments and depreciation rupees. In the domestic market, better macroeconomic conditions, coupled with improved sentiment post the general election, helped India to be among the better performing emerging market economics. There was a slight increase in the GDP Growth, while inflation moderated and the Rupee remained relatively stable during the year

Industry Structure and Development - Overview :

Investment business is the professional business of various securities (shares, bonds, etc.) and other assets (e.g., real estate), to meet specified investment goals for the benefit of investors. Investors may be institutions (insurance companies, pension funds, corporations etc.) or private investors (both directly via investment contracts and more commonly via collective investment schemes e.g., mutual funds).

The Indian investment environment continues to offer significant long-term opportunities, supported by economic growth, increasing participation in the capital markets, rising financial awareness and the growing importance of market-based investment products. Equity markets can provide opportunities for capital appreciation over the long term, although returns remain subject to market volatility and economic uncertainties.

Opportunities And Threats Opportunities:

Investing in a securities market, also called investing in stocks and bonds, is one of the primary ways to build wealth through capital appreciation - an increase in the securities' value over time.

Investing is challenging, can be exciting and is a learning experience. Selecting stocks to invest in doesn't require an advanced degree in finance, but it does require careful research and keeping up with current economic trends.

It's a great thrill to participate in a bull market - one in which stocks go up in price - and watch the value of your investments climb week by week. Your Directors believe that there are tremendous long-term growth opportunities in emerging markets.

Threats:

Finally, we need to consider threats to the company. Again, threats can be internal as well as external. In fact, the internal threats usually come first, which opens the door to external threats. Therefore, it's important to do a good threat analysis. Any internal problem is a threat to the company's well-being and should be evaluated alongside the external threats.

Some possible threats are :

- Internal obstacles the company is facing.
- Cash flow problems.
- The relative position of the company's largest competitors.
- Technological advances in the industry (if the company isn't keeping pace).

Future Outlook :

Your Company intends to invest in businesses related to infrastructure, telecommunication, soft ware etc. in the coming years since it sees good prospect in these areas. It would definitely try to establish itself and remain as a strong player in the finance industry. With the Capital market expected to be in a better mode than the previous few years and with our efforts we can look forward to a prosperous year for the company.

Again, the need for micro credit by a significant part of the society continues to remain underserved by the banks. The scope for Micro Finance Companies to supplement the banking channel remains high. However this segment also remains a sensitive segment given the profile of the clients, typically from the low-income groups. Hence it is of utmost importance that the NBFC sector deals with clients in a very fair and transparent manner. The recent RBI Regulations in this regard would go a long way in ensuring fair play by NBFCs.

At the same time, the Company should maintain adequate liquidity and avoid excessive concentration in individual securities or sectors.

The near-term financial performance may continue to fluctuate because investment income and valuations are influenced by capital-market conditions. However, a disciplined, research-driven and long-term investment strategy can provide opportunities for improving returns over time.

Internal Control Systems and their adequacy :

The Processes are internal control system plays a critical role in the health of the Company. The Company has well defined documented policy guidelines and has an adequate internal control system commensurate with its size and nature of business and suitable internal control procedures that ensures efficiency of operations and safe guard of its assets.

These procedures are designed to ensure:

- That all assets and resources are used efficiently and are adequately protected;
- That all internal policies and statutory guidelines are complied within letter & spirit;
- The accuracy and timing of financial reports and management information.

Financial and Operational Performance :

Please refer Directors Report for financial performance.

Material Development in Human Resources/industrial relations front number of people employed

The Company believes that people are the primary asset and key to the success and growth. Looking after people makes good business sense because, if people are motivated, service excellence will follow. The relations remain cordial throughout the year between employees and the management. Here people work in synergy to contribute towards the achievement of the business objectives. The importance of providing training and development opportunities to our employees is recognized by our Company to enhance their skills and experience, which in turn enables the Company to achieve its business objectives.

Cautionary Statement :

Statement in the Management's Discussion and Analysis describing the Company's projections estimates, expectations or predictions may be forward looking predictions within the meaning of applicable securities laws and regulations. These forward-looking statements are based on certain assumptions and expectations of future events over which the Company exercises no control. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. Actual results may differ materially from such estimates, projections, etc. whether expressed or implied

**DISCLOSURES UNDER REGULATION 34(3) READ WITH CLAUSE B OF SCHEDULE V OF SEBI
(LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015**

Sl. No.	Particulars	2025-2026	2024-2025	Reason for Change in No. Key Financial Ratios
a)	Current Ratio	4355.50	5298.13	Due to decrease in Loans & Advances
b)	Debt Equity Ratio	0.00	0.00	N.A.
c)	Return on Equity Ratio	0.41	1.14	N.A.
d)	Inventory Turnover Ratio	0.00	0.00	N.A.
e)	Trade Receivable Turnover Ratio	0.00	0.00	N.A.
f)	Trade Payables Turnover Ratio	0.00	0.00	N.A.
g)	Net Capital Turnover Ratio	0.00	0.00	N.A.
h)	Net Profit Ratio	5	-2.65	Major Loss due to Write off
	Return on Capital Employed	0.01	-1.56	Major Loss due to Write off

INDEPENDENT AUDITORS' REPORT

TO
THE MEMBERS OF,
HERALD COMMERCE LIMITED

Report on the Audit of Standalone Financial Statements**Qualified Opinion**

We have audited the accompanying Ind AS Standalone financial statements of **HERALD COMMERCE LIMITED** ("the Company") which comprises the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Income), Cash Flows and the Statement of Changes in Equity for the year ended, and notes to the standalone financial statements, including a summary of significant accounting policies and other explanatory information of the company (here in after referred to as "Standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, except for the matters given in the basis for qualified opinion paragraph, the aforesaid Ind AS Standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (India Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its Profit (Including Other Comprehensive Income), Statement of Changes in Equity and its cash flows for the year ended on that date..

Basis for Qualified Opinion

Attention is drawn to note no. 28. Inventory of unquoted shares are carried in the Balance sheet at cost instead of lower of cost or fair value. In absence of adequate information for determining the fair market value of inventories of unquoted shares, impact thereof on Standalone Financial Statements are not ascertainable.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on Ind AS Financial Statement.

Emphasis of Matter

1. Inventory of Unquoted shares, held in physical form and physical share certificates were not available for verification. Management has represented that these are misplaced and tracing the same. Necessary steps will be taken to recover the share certificates.
2. The company has not prepared Consolidated Financial Statements, although it is required to do so under section 129(3) of the Companies Act, 2013.

Our opinion is not modified in respect of above matters

Key Audit Matters:

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind AS Standalone financial statements of the current period. These matters were addressed and communicated with management in the context of our audit of the Ind AS Standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in the report.

SL. No.	Key Audit Matter	How our audit addressed the Key Audit Matter
	Valuation of Unquoted Equity Investments held as Inventory- Inventory in Unquoted equity shares are measured at Cost. The Fair value of these assets involved management's judgment because these securities are not traded in an active market. Since this valuation is a Level 3 type of valuation in accordance with Ind AS 113 Fair Value Measurement where one or more significant inputs to the fair value measurement is unobservable. Accordingly, this item is considered to be a Key Audit Matter due to significant judgments associated with estimating the fair value of investment.	The management could not provide adequate information for determining the fair market value of inventories of unquoted shares. We have modified our opinion in this regards.
	Inventory of Unquoted shares, held in physical form.	Inventory of Unquoted shares, held in physical form were not available for verification Management has represented that these are misplaced and tracing the same. Necessary steps will be taken to recover the share certificates We have drawn attention to the matter in the emphasis of matter paragraph.

Information Other than the Ind AS Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Directors Report including Annexures to Directors' Report, Report on Corporate Governance but does not include the Ind AS Standalone Financial Statements and our auditors' report thereon. The Management Discussion and Analysis, Directors' Report including Annexures to Directors' Report and Report on Corporate Governance are expected to be made available to us after the date of this auditor's report.

Our opinion on the Ind AS Standalone Financial Statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the Standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate action as

applicable under the relevant laws and regulations.

Responsibility of Management and Those charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Ind AS Standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income (changes in equity) and cash flows of the Company in accordance with the Ind AS and accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act, 2013 read with relevant rules issued thereunder and other Accounting principles generally accepted in India.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind-AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibility for the Audit of the Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Ind AS Standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up

to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Ind AS financial statements, including the disclosures, and whether the Ind AS Standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS Standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditors Report) order, 2020 (the Order) issued by the Central Government of India in terms of section 143 (11) of the Act we give in the Annexure A, a Statement on the matters specified in paragraph 3 and 4 of the order.
- As required by Section 143(3) of the Act, we report that:
 - We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
 - In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - The Balance Sheet, the Statement of Profit and Loss (Including Other Comprehensive Income), the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account.
 - Except for the matters given in basis for qualified opinion paragraph, in our opinion Ind AS Standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
 - With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate report in Annexure B.
 - With respect to the other matter to be included in the Auditor's report in accordance with the requirements of Section 197(16) of the act, as amended -

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us :

- i. The pending litigations of the company which would impact its financial position are disclosed in Note No. 24 Contingent Liabilities not provided for;
- ii. The Company did not have any long term contracts including derivative contract for which there were any material foreseeable losses.
- iii. There were no amount which were required to be transferred, to the Investors Education and Protection Fund by the Company at the year.
- iv. (a) The company has represented that to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other source or kind of funds) by the company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding whether recorded in writing or otherwise, that the intermediary shall, whether, directly or indirectly lend or invest in other person or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(b) The company has represented that to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the company from any person(s) or entity (ies), including foreign entities ("Funding Parties"), with the understanding whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other person or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(c) Based on the audit procedure performed, we report that nothing has come to our notice that has caused us to believe that the representation under (a) & (b) above contain any material mis-statement.
- v. The company has not declared or paid any dividend during the year;
- vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ending 31.03.2026, which has a feature of recording audit trail (edit log) facility and the same were operative throughout the year for all relevant transactions recorded in the respective software. Further, during the course of audit we did not come across any instance of the audit trail feature being tampered with and the audit trail has been preserved by the company as per the statutory requirements for record retention.

For **Deoki Bijay & Co.**
CHARTERED ACCOUNTANTS
Firm Regn. No: 313105E

Place : Kolkata

Dated : 30th day of May, 2026

CA D N Agrawal
Partner
Memb No. 051157
UDIN : 26051157WNJQG1124

ANNEXURE - "A"**TO THE INDEPENDENT AUDITORS' REPORT**

Referred to Paragraph 1 under "Report on Other Legal and Regulatory Requirements" section in the Independent Auditor's Report of even date on the Ind AS Standalone financial statements of HERALD COMMERCE LIMITED for the year ended 31st March, 2026, we report that:

- (i) (a) The Company has maintained proper records showing full particulars Including quantitative details and situation of Property, Plant and Equipment and Intangible Assets.
- (b) During the year, the Property, Plant and Equipment of the company have been physically verified by the management. As explained by the management and no material discrepancies have been noticed. As explained by the management all the assets have been physically verified by the management during the year end which, in our opinion, is not reasonable having regard the size of the company and the nature of assets.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the company, there are no immovable properties in the Company.
- (d) The company has not revalued its Property, Plant or Equipment during the year.
- (e) According to the information and explanation given to us no proceedings have been initiated or are pending against the company for holding any Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- (ii) (a) The Company has carried out physical verification of inventory at reasonable intervals. As per the information and explanations given to us, unquoted shares held in physical mode, as inventory valuing Rs 462.31 Lakhs could not be verified as the physical share certificates are misplaced and management is trying to find out the shares certificates and trying for alternate remedy to get the certificates.
- (b) The company has not been sanctioned any working capital limits from banks or financial institutions.
- (iii) (a) According to information and explanation given to us and based on the audit procedures performed by us we are of the opinion that the Company has not provided any advances in the nature of loans or stood guarantee or provided security to any other entity.

According to information and explanation given to us and based on the audit procedures performed by us we are of the opinion that the Company has granted unsecured loans to companies, as under:

Particulars	Loans	Outstanding as on 31.03.2026
Aggregate amount granted during the year to other than subsidiaries, joint venture and associates.	110.00	Rs. 472.17Lakhs

- (b) The terms and conditions of the grant of loan are prima facie not prejudicial to the company's interest
- (c) The schedule of repayment of principal and payment of interest has been stipulated and repayment's or receipts are regular except as mentioned in sub-clause (d) as under.

(d)

Name of entity	Aggregate amount overdue	Overdue since	Remarks
Other than subsidiaries, joint venture and associates			
Indian Technomac Company Ltd.	Rs. 200 Lakh	More than 15 years	Cases filed u/s 138 of Negotiable Act and pending
MB Development Corporation	Rs. 116.56 Lakh	More than 15 years	Cases filed u/s 138 of Negotiable Act are pending.

- (e) No loans has been renewed by granting a fresh loan.
- (f) The company has granted loans either repayable on demand or without specifying any terms or period of repayments as under. In the absence of stipulation of repayment terms are unable to comment on the regularity of repayment of principal and payment of interest.

Name of entity	Aggregate amount due
D C Sharma	Rs. 35.00 Lakh

- (iv) The Company has not granted any loans, investments, guarantee and security to any person falling under section 185 and 186 of the Companies Act, 2013. Thus, paragraph 3(iv) of the Order is not applicable to the Company.
- (v) The Company has not accepted any deposits and therefore the directives issued by the Reserve Bank of India and the provisions of section 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the rules formed thereunder are not applicable to the Company.
- (vi) The Central Government has not prescribed the maintenance of cost records under Section 148(1) of the Act, for any of the product/services rendered by the Company.
- (vii) (a) According to information and explanation given to us and as per the records of the Company examined by us, the Company is regular in depositing with appropriate Authorities undisputed statutory dues including Provident Fund, Employees' State Insurance, Income-tax, Goods and Service tax, Cess and other statutory dues applicable to it.

According to the information and explanation given to us and as per records of the company examined by us, following undisputed amounts payable in respect of Income Tax in arrears as at March 31, 2026 for a period of more than six months from the date they became payable :

Name of the Statute	Amount (Rs.)	Period to which the amount relates
Income Tax Act, 1961	0.01 lacs plus applicable interest	AY 16-17
Income Tax Act, 1961	1.43 lacs plus applicable interest	AY 18-19

- (b) According to the information and explanation given to us, there are no dues of Provident fund, Employee's state insurance, Goods and Service Tax(GST), cess which have not been deposited on account of any dispute of the company as at 31st march, 2026.
- (viii) According to information and explanation given to us and on the basis of our examination of the records of the Company, the Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year. Accordingly, the requirement to report on para 3(viii) of the Order is not applicable to the Company.
- (ix)(a) According to the information and explanations given to us and based on the audit procedures performed by us, the Company does not have any loan or other borrowing, hence there is no requirement to report under clause (ix)(a) of the Order.
- As not raised loans during the year on the pledge of securities held in it subsidiaries, joint ventures or associate companies the Company does not have any loan or other borrowing, hence there is no requirement to report under clause (ix)(a) of the Order.
- (b) According to the information and explanations given to us and based on the audit procedures performed by us, the Company has not been declared will full defaulter by any bank or financial institution or other lender.
- (c) The company has not raised any funds by way of term loan, hence para 3(ix)(c) of the Order is not applicable to the Company.
- (d) As no funds have been raised during the year, hence no reporting is required under para 3(ix)(d) of the Order.
- (e) According to the information and explanations given to us and on an overall examination of the Standalone financial statements of the Company, we report that the Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on paragraph 3(ix) (e) and (f) of the Order are not applicable to the Company.
- (x) (a) According to the information and explanation given to us and based on the audit procedures performed by us, the Company has not raised any money during the year by way of further public offer (including debt instruments). Hence reporting under clause (x)(a) of the Order is not applicable to the Company.
- (b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures during the year. Hence reporting under paragraph 3(x)(b) of the Order is not applicable to the Company.

- (xi) (a) Based on the examination of the books and records of the Company and according to the information and explanation given to us, Considering the principles of materiality outlined in the Standards on Auditing, we report that no fraud by the Company or on the Company has been noticed or reported during the course of audit.
- (b) According to the information and explanations given to us, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report
- (c) According to the information and explanation given to us, there were no whistle blower complaints received by the Company during the year while determining the nature, timing and extent of our audit procedures.
- xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi company.
- xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with sections 177 and 188 of the Act wherever applicable. The details of such transactions have been disclosed in the financial statements as required by the applicable accounting standards
- xiv) (a) In our opinion the Company has internal audit system which commensurate with the nature and size of its business.
- (b) The Internal Audit report of the company for the period under audit have been considered by us.
- xv) According to the information and explanations given to us and the records of the Company examined by us, the Company has not entered into non-cash transactions with directors or persons connected with him. Accordingly, paragraph 3(xv) of the Order is not applicable.
- xvi) (a) According to information and explanations given to us and on the basis of the examination of records of the company, the Company has not conducted Non-Banking Financial Activities during the year and was not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. The company had obtained NBFC registration which was cancelled by RBI vide order dated 10th August 2018.
- (b) As per the information obtained from the management the company has not conducted Non-Banking Financial Activities during the year.
- (c) As per the information provided to us by the management the company not a Core Investment Company(CIC)as defined in the regulations made by the Reserve Bank of India.(whether it continues to fulfill the criteria or not)
- (d) As per the information provided to us by the management the company does not any Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India.
- xvii) The company has not incurred cash losses in the financial year 2025-26 and incurred cash losses of Rs. 66.62 in the immediately preceding financial year 2024-25

- xviii) There has not been any resignation of the statutory auditors during the year.
- xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.
- We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.
- xx) As the Company's net worth is less than rupees five hundred crores, turnover is less than Rupees one thousand crores and net profit is less than rupees five crores the Companies is not require to spend towards CSR and as such reporting under this clause is not required.
- xxi) The reporting under clause 3(xxi) is not applicable in respect of audit of Standalone Financial Statements of the Company. Accordingly, no comment has been included in respect of said clause under this report.

For **Deoki Bijay & Co.**
CHARTERED ACCOUNTANTS
Firm Regn. No : 313105E

CA. D N Agrawal
Partner

Place : Kolkata

Dated : 30th day of May, 2026

Memb No. 051157
UDIN : 26051157WNJQG1124

Annexure B to the Auditors' Report**Report on the Internal Financial Controls under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ('the Act')**

We have audited the internal financial controls over financial reporting of **HERALD COMMERCE LIMITED** ('the Company') as on 31st March, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year than ended.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safe guarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the 'Guidance Note') and the Standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operative effectiveness. Our audit of internal Financial Controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion of the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purpose in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in responsible detail, accurately and fairly reflect the transactions and dispositions of the

assets of the Company; (2) provide reasonable assurance that transactions are records as necessary to permit preparation of financial statements in accordance with authorizations of the Management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future period are subject to the risk that the internal financial control over financial reporting may become inadequate because of change in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Notes on Audit of Internal Financial Control over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

For **Deoki Bijay & Co.**
CHARTERED ACCOUNTANTS
Firm Regn. No : 313105E

CA. D N Agrawal
Partner

Place : Kolkata

Dated: 30th day of May, 2026

Memb No. 051157
UDIN : 26051157WNJQG1124

BALANCE SHEET AS AT 31ST MARCH, 2026

		(Rs. in Lacs)	
	<u>Notes</u>	<u>As at 31st March, 2026</u>	<u>As at 31st March, 2025</u>
ASSETS			
Non Current Assets			
a) Property, Plant and Equipment	3	0.15	0.25
b) Financial Assets			
(i) Investment	4	4,928.06	5,087.52
(ii) Loans	5	472.17	417.20
Current Assets			
a) Inventories	6	462.31	457.31
b) Financial Assets			
(i) Trade Receivables	7	0.01	0.01
(ii) Cash and Cash Equivalents	8	9.77	25.41
(iii) Loans & Advances	9	145.70	189.44
(iv) Other Financial Assets	10	84.80	96.34
c) Current Tax Assets(Net)	11	-	-
Total Assets		6,102.97	6,273.48
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	12	2,089.70	2,089.70
(b) Other Equity (Refer Statement of Changes in equity)		(60.46)	107.29
Liabilities			
Non-Current Liabilities			
(a) Financial Liabilities			
(i) Other financial liabilities	13	4,057.60	4,057.61
Current Liabilities			
(a) Financial liabilities			
(i) Other financial liabilities	14	-	0.37
(b) Other current liabilities	15	16.13	18.51
Total		6,102.97	6,273.48
Significant accounting policies	1&2		
Accompanying Notes form integral part of the Financial statements			
In terms of our report of even date attached.			

As per our Report of even date

For and on behalf of the Board of Directors
For Herald Commerce LimitedFor **Deoki Bijay & Co.**
Chartered Accountants
Firm Regn 313105E**Prabhat Jain**
Managing Director
DIN NO. 00200043**Akshya Kumar Parida**
Director
DIN No. 01651737Place : Kolkata
Date : 30.05.2026**CA. D N Agrawal**
Partner
Mem. No. 051157**Shyam Sundar Chatterjee**
Chief Financial Officer

STATEMENT OF PROFIT & LOSS FOR THE YEAR ENDED 31ST MARCH, 2026

		(Rs. in Lacs)	
<u>Particulars</u>	<u>Notes No.</u>	<u>Year ended 31st March, 2026</u>	<u>Year ended 31st March, 2025</u>
Revenue from operations			
(i) Interest Income	16	7.74	9.06
Total Revenue from Operations		7.74	9.06
Other Income	17	2.69	16.04
Total Income (I+II)		10.43	25.10
EXPENSES			
Purchase of Stock in Trade		5.00	-
Change of Inventories of Stock in Trade		(5.00)	-
Employee Benefit Expense	18	3.76	4.62
Finance Costs			
Depreciation, amortization and impairment		-	-
Other Expenses	19	4.24	86.99
Total Expenses (IV)		8.00	91.61
Profit before tax and exceptional items and Tax (III-IV)		2.43	(66.52)
Exceptional Items			
Profit before tax (V-VI)		2.43	(66.52)
Tax expense:			
(1) Current Tax		-	-
(2) Deferred Tax		-	-
Profit/(Loss) for the period from continuing operation (VII-VIII)		2.43	(66.52)
Other Comprehensive Income/(Expense)			
Items that will not be re-classified subsequently to the statement of profit and loss(net of tax)		(169.36)	165.12
Items that will be re-classified subsequently to the statement of profit and loss(net of tax)		-	-
Total Comprehensive Income (IX+X)		(166.94)	98.60
Earnings per equity Share (Basic & Diluted) in Rs	20	0.01	(0.32)
Significant Accounting Policies	1&2		
Accompanying Notes form integral part of the Financial statements			

As per our Report of even date

For and on behalf of the Board of Directors
For Herald Commerce LimitedFor **Deoki Bijay & Co.**
Chartered Accountants
Firm Regn 313105E**Prabhat Jain**
Managing Director
DIN NO. 00200043**Akshya Kumar Parida**
Director
DIN No. 01651737Place : Kolkata
Date : 30.05.2026**CA. D N Agrawal**
Partner
Mem. No. 051157**Shyam Sundar Chatterjee**
Chief Financial Officer

CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH, 2026

Particulars	(Rs. in Lacs)	
	Year ended 31st March, 2026	Year ended 31st March, 2025
Cash Flows from Operating Activities		
Profit / (Loss) before taxation	2.43	(66.52)
Adjustments for:		
Depreciation & Amortisation Expenses	-	-
Provision	-	-
Net Unrealised fair value gain/loss	(169.36)	165.12
Interest expense	-	-
Operating Profit before Working capital changes:	(166.93)	98.60
Movements in Working Capital		
(Increase)/Decrease in trade and other financial assets	(54.97)	43.00
(Increase)/Decrease in trade and other Non Current assets	43.74	21.75
(Increase)/Decrease in Inventories	(5.00)	-
(Increase)/Decrease in other current assets	11.54	(43.62)
Increase/(Decrease) in trade and other non financial liabilities	(2.75)	13.09
Cash generated from operations	(174.37)	132.82
Income taxes paid	-	28.16
Net cash from operating activities(1)	(174.37)	160.98
Cash flows from investing activities		
Proceeds from sale of other intangible assets	-	-
Acquisition of investments	-	(156.95)
Sale of investments	158.73	-
Net cash used in investing activities(2)	158.73	(156.95)
Cash flows from financing activities		
Proceeds from issue of share capital	-	-
Payment of long-term borrowings	-	-
Net cash used in financing activities(3)	-	-
Net increase in cash and cash equivalents(1+2+3)	(15.64)	4.03
Cash and Cash equivalents at beginning of period	25.41	21.38
Cash and Cash equivalents at end of period	9.77	25.41
Cash & Cash Equivalent comprise :		
Cash on hand	5.04	6.46
Balance with banks in current account	4.73	18.95

Cash Flow is prepared as per indirect method as given in Accounting Standard - 3

Accompanying Notes form integral part of the Financial statements

In terms of our report of even date

As per our Report of even date

For and on behalf of the Board of Directors
For Herald Commerce Limited

For Deoki Bijay & Co.
Chartered Accountants
Firm Regn 313105E

Prabhat Jain
Managing Director
DIN NO. 00200043

Akshya Kumar Parida
Director
DIN No. 01651737

Place : Kolkata
Date : 30.05.2026

CA. D N Agrawal
Partner
Mem. No. 051157

Shyam Sundar Chatterjee
Chief Financial Officer

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026

(a) Equity Share Capital (Rs. in lacs)

Particulars	Amount in Rs.
Balance as at 1st April 2024	2,089.70
Changes in Equity Share Capital during the year	-
Balance as at 31st March 2025	2,089.70
Changes in Equity Share Capital during the Quarter	-
Balance as at 31st March 2026	2,089.70

(b) Other Equity

Particulars	Reserve & Surplus				
	Reserve Fund	Amalgamation Reserve	Retained Earnings	Other comprehensive Income	Total
Balance as at 31st March, 2024	4.38	260.29	(1,022.15)	766.17	8.69
Addition	-	-	(66.52)	-	(66.52)
OCI through other comprehensive income	-	-	-	165.12	165.12
Balance as at 31st March, 2025	4.38	260.29	(1,088.67)	931.29	107.29
Addition	-	-	2.43	-	2.43
OCI through other comprehensive income	-	-	-	(169.36)	(169.36)
Balance as at 31st March, 2026	4.38	260.29	(1,087.06)	761.93	(60.46)

As per our Report of even date

For **Deoki Bijay & Co.**
Chartered Accountants
Firm Regn 313105E

Place : Kolkata

Date: 30.05.2026

For and on behalf of the Board of Directors
For Herald Commerce Limited

Prabhat Jain **Akshya Kumar Parida**
Managing Director Director
DIN NO. 00200043 DIN No. 01651737

CA. D N Agrawal
Partner
Mem. No. 051157

SIGNIFICANT ACCOUNTING POLICIES

1. Company Overview

Herald Commerce limited ("The Company") was incorporated on 16/10/1982 under the Companies Act, 1956. The Registered Office of the Company is at 10, Princep Street, 2nd Floor, Kolkata -700072.

The equity shares of the Company are listed on The National Stock Exchange of India Limited, Bombay Stock Exchange Limited and The Calcutta Stock Exchange Limited.

2. Significant Accounting Policies

The company applies Indian Accounting Standards (IND AS) in preparing and presenting general purpose financial statements. It has also followed RBI guidelines and announcements issued by the Institute of Chartered Accountants of India.

A. Basis of Preparation

- (i) The financial statements are prepared in accordance with and in compliance, in all material aspect with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the Act) read along with Companies (Indian Accounting Standards) Rules, 2015 as amended by Companies (Indian Accounting Standards Amendment Rules, 2016 and other relevant provision of the Act.
- (ii) All the amounts included in Financial Statements are reported in Indian Rupees in Lacs.

B. Use of Estimates

The preparation of financial statements in accordance with IND AS requires use of estimates and assumptions for some items, which might have an effect on their recognition and measurement in the balance sheet and statement of profit and loss. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. The actual results may differ from these estimates. The Company's management believes that the estimates used in preparation of the financial statements are prudent and reasonable. Any revision to the accounting estimates is recognized prospectively in the current and future periods.

2.1 Presentation of True and Fair View and compliance with IND AS

Financial statements present a true and fair view of the financial position, financial performance and cash flows of the company. Presentation of true and fair view requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, income and expenses set out in the Framework. The application of IND AS, with additional disclosure when necessary, is presumed to result in financial statements that present a true and fair view.

Financial statements comply with IND AS explicitly and without any reservation.

2.2 Going concern

The Company prepares its financial statements on a going concern.

2.3 Accrual basis of accounting

The Financial Statements have been prepared under the historical cost convention on accrual basis, except for Certain financial assets and liabilities that are measured at fair values at the end of each

reporting period

2.4 Materiality and aggregation

The Company presents separately each material class of similar items. It presents separately items of a dissimilar nature or function unless they are immaterial except when required by law.

2.5 Offsetting

The Company do not offset assets and liabilities or income and expenses, unless required or permitted by an IND AS.

2.6 Minimum comparative information

Except when IND AS permit or require otherwise, the company presents comparative information in respect of the preceding period for all amounts reported in the current period's financial statements. It also includes comparative information for narrative and descriptive information if it is relevant to understanding the current period's financial statements.

2.7 Other comprehensive income

Other Comprehensive Income comprises items of income and expenses (including reclassification adjustments) that are not recognised in profit or loss as required or permitted by other IND AS. The components of other comprehensive income include: (a) changes in revaluation surplus; (b) reameasurements of defined benefit plans; gains and losses from investments in equity instruments designated at fair value.

2.8 Accounting Policies, Changes in Accounting Estimates and Errors

In the absence of an IND AS that specifically applies to a transaction, other event or condition, management shall use its judgement in developing and applying an accounting policy that results in information that is: (a) relevant to the economic decision-making needs of users; and (b) reliable, in that the financial statements: (i) represent faithfully the financial position, financial performance and cash flows of the entity; (ii) reflect the economic substance of transactions, other events and conditions, and not merely the legal form; (iii) are neutral, i.e. free from bias; (iv) are prudent; and (v) are complete in all material respects.

(i) Changes in accounting policies

The Company will change an accounting policy only if the change: (a) is required by an IND AS; or (b) results in the financial statements providing reliable and more relevant information about the effects of transactions, other events or conditions on the entity's financial position, financial performance or cash flows.

The Company has corrected all material prior period errors retrospectively in the first set of financial statements approved for issue after their discovery by: (a) restating the comparative amounts for the prior period(s) presented in which the error occurred; or (b) if the error occurred before the earliest prior period presented, restating the opening balances of assets, liabilities and equity for the earliest prior period presented.

(ii) Events after the Reporting Period

The Company will adjust the amounts recognised in its financial statements to reflect adjusting events

after the reporting period. The Company will not adjust the amounts recognised in its financial statements to reflect non-adjusting events after the reporting period. If the company declares dividends to holders of equity instruments after the reporting period, it will not recognise those dividends as a liability at the end of the reporting period. If the company receives information after the reporting period about conditions that existed at the end of the reporting period, it shall update disclosures that relate to those conditions, in the light of the new information. If non-adjusting events after the reporting period are material, non-disclosure could influence the economic decisions that users make on the basis of the financial statements. Accordingly, it will disclose the following for each material category of non-adjusting event after the reporting period: (a) the nature of the event; and (b) an estimate of its financial effect, or a statement that such an estimate cannot be made.

(iii) Measurement of Fair Values.

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Disclosure is given for assets and liabilities that are measured at fair value on a recurring or non-recurring basis in the balance sheet after initial recognition, the valuation techniques and inputs used to develop those measurements and for recurring fair value measurements using significant unobservable inputs, the effect of the measurements on profit or loss or other comprehensive income for the period.

(iv) Inventories

Inventories shall be measured at the lower of cost and net realisable value. The cost of inventories shall comprise all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories shall be assigned by using the first-in, first-out (FIFO) or weighted average cost formula. Same cost formula for all inventories having a similar nature and use to the entity has been used.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories is recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, is recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

(v) Revenue Recognition.

Revenue will be recognised when the parties to the contract have approved the contract (in writing, orally or in accordance with other customary business practices) and are committed to perform their respective obligations; each party's rights regarding the goods or services to be transferred is identified; payment terms for the goods or services to be transferred is identified; the contract has commercial substance; and it is probable that the company will collect the consideration to which it will be entitled in exchange for the goods or services that will be transferred to the customer. In evaluating whether collectability of an amount of consideration is probable, company shall consider only the customer's ability and intention to pay that amount of consideration when it is due. The amount of consideration to which company will be entitled may be less than the price stated in the contract if the consideration is variable because the company may offer the customer a price concession.

The company shall recognise revenue when it satisfies a performance obligation by transferring a promised good or service (i.e. an asset) to a customer. An asset is transferred when the customer obtains control of that asset.

When a performance obligation is satisfied, company shall recognise as revenue the amount of the transaction price that is allocated to that performance obligation.

A gain or loss on a financial asset or financial liability that is measured at fair value shall be recognised in profit or loss.

Dividends are recognised in profit or loss only when : (a) the company's right to receive payment of the dividend is established; (b) it is probable that the economic benefits associated with the dividend will flow to the company; and (c) The amount of the dividend can be measured reliably.

(vi) Property, Plant and Equipment (PPE)

The cost of an item of property, plant and equipment shall be recognised as an asset if, and only if: (a) it is probable that future economic benefits associated with the item will flow to the company; and (b) the cost of the item can be measured reliably. Under the recognition principle, an entity recognises in the carrying amount of an item of property, plant and equipment the cost of replacing part of such an item when that cost is incurred if the recognition criteria are met.

The carrying amount of an item of property, plant and equipment is derecognised : (a) on disposal; or (b) when no future economic benefits are expected from its use or disposal. The gain or losses arising from derecognition of an item of property, plant and equipment shall be included in profit or loss when the item is derecognised.

Depreciation is recognised to write off the cost of assets less their residual values over their useful lives, using the Straight Line method.

(vii) Impairment of Assets

Company shall assess at the end of each reporting period whether there is any indication that an asset may be impaired. If any such indication exists, the company shall estimate the recoverable amount of the asset. If, and only if, the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset shall be reduced to its recoverable amount. That reduction is an impairment loss. After the recognition of an impairment loss, the depreciation (amortisation) charge for the asset is adjusted in future periods to allocate the asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

(viii) Financial Instrument

Recognition and derecognition

The Company recognises a financial asset or a financial liability in its balance sheet when, and only when, it becomes party to the contractual provisions of the instrument. A regular way purchase or sale of financial assets shall be recognised and derecognised, as applicable, using trade date accounting or settlement date accounting.

The company will derecognise a financial asset when and only when: (a) the contractual rights to the cash flows from the financial asset expire, or (b) it transfers the financial asset as set out below and the transfer qualifies for derecognition.

- (i) An entity transfers a financial asset if, and only if, it either: (a) transfers the contractual rights to receive the cash flows of the financial asset, or (b) retains the contractual rights to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients in an arrangement that meets the conditions.
- (ii) When the company retains the contractual rights to receive the cash flows of a financial asset (the 'original asset'), but assumes a contractual obligation to pay those cash flows to one or more entities (the 'eventual recipients'), the company treats the transaction as a transfer of a financial asset if, and only if, all of the conditions are met like: (a) The entity has no obligation to pay amounts to the eventual recipients unless it collects equivalent amounts from the original asset. Short-term advances by the company with the right of full recovery of the amount lent plus accrued interest at market rates do not violate this condition. (b) The company is prohibited by the terms of the transfer contract from selling or pledging the original asset other than as security to the eventual recipients for the obligation to pay them cash flows. (c) The company has an obligation to remit any cash flows it collects on behalf of the eventual recipients without material delay. In addition, the entity is not entitled to reinvest such cash flows, except for investments in cash or cash equivalents during the short settlement period from the collection date to the date of required remittance to the eventual recipients, and interest earned on such investments is passed to the eventual recipients.
- (iii) Whenever the company transfers a financial asset it evaluates the extent to which it retains the risks and rewards of ownership of the financial asset. In this case: (a) if the company transfers substantially all the risks and rewards of ownership of the financial asset, the company derecognises the financial asset and recognise separately as assets or liabilities any rights and obligations created or retained in the transfer. (b) If the company retains substantially all the risks and rewards of ownership of the financial asset, it will continue to recognise the financial asset. (c) If the company neither transfers nor retains substantially all the risks and rewards of ownership of the financial asset, the company determines whether it has retained control of the financial asset.

In this case : (i) If the company has not retained control, it shall derecognise the financial asset and recognise separately as assets or liabilities any rights and obligations created or retained in the transfer. (ii) If the company has retained control, it shall continue to recognise the financial asset to the extent of its continuing involvement in the financial asset.

Transfers that qualify for derecognition

- (i) When the company transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognises either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the company adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset shall be recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset as stated in (iv) below.
- (ii) If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the company recognises the new financial asset, financial liability or servicing liability at fair value.
- (iii) On derecognition of a financial asset in its entirety, the difference between: (a) the carrying amount (measured at the date of derecognition) and (b) the consideration received (including any new asset obtained less any new liability assumed) is recognised in profit or loss.

- (iv) If the transferred asset is part of a larger financial asset (e.g. when the company transfers interest cash flows that are part of a debt instrument, and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset shall be allocated between the part that continues to be recognised and the part that is derecognised, on the basis of the relative fair values of those parts on the date of the transfer. For this purpose, a retained servicing asset shall be treated as a part that continues to be recognised. The difference between: (a) the carrying amount (measured at the date of derecognition) allocated to the part derecognised and (b) the consideration received for the part derecognised (including any new asset obtained less any new liability assumed) shall be recognised in profit or loss.

Transfers that do not qualify for derecognition

If a transfer does not result in derecognition because the entity has retained substantially all the risks and rewards of ownership of the transferred asset, the entity shall continue to recognise the transferred asset in its entirety and shall recognise a financial liability for the consideration received. In subsequent periods, the entity shall recognise any income on the transferred asset and any expense incurred on the financial liability.

Continuing involvement in transferred assets

When the company neither transfers nor retains substantially all the risks and rewards of ownership of a transferred asset, and retains control of the transferred asset, the company continues to recognise the transferred asset to the extent of its continuing involvement.

Derecognition of financial liabilities

An entity shall remove a financial liability (or a part of a financial liability) from its balance sheet when, and only when, it is extinguished—i.e. when the obligation specified in the contract is discharged or cancelled or expires.

Classification of financial assets

The Company will classify financial assets as subsequently measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of both: (a) the entity's business model for managing the financial assets and (b) the contractual cash flow characteristics of the financial asset.

A financial asset shall be measured at amortised cost if both of the following conditions are met: (a) the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and (b) the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Classification of financial liabilities

An entity shall classify all financial liabilities as subsequently measured at amortised cost.

(ix) Non-Performing Assets & Write-off Policy

The company shall directly reduce the gross carrying amount of a financial asset when the entity has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. A write-off constitutes a derecognition event. Identification of Non-Performing Assets (NPAs) is being done as per the guidelines of Master Direction- Non Banking Financial Company –Non –Systemically Important Non- Deposit taking Company (Reserve Bank) Directions, 2016 prescribed by the Reserve Bank of

India. The company is writing off NPAs in its books of accounts every year.

(x) Measurement of expected credit losses

The company has measured expected credit losses of a financial instrument in a way that reflects : (a) an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes; (b) the time value of money; and (c) reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

(xi) Investments in equity instruments

At initial recognition, the company makes an irrevocable election to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument within the scope of this Standard that is neither held for trading nor contingent consideration recognised by an acquirer in a business combination to which IND AS103 applies. Once it makes this election, it shall recognise in profit or loss dividends from that investment.

(xii) Provisions, Contingent Liabilities and Contingent Assets

A provision shall be recognised when:

- (a) The company has a present obligation (legal or constructive) as a result of a past event;
- (b) It is probable that an outflow of resources embodying economic benefits will be required to settle the obligation; and
- (c) A reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision shall be the best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The risks and uncertainties that inevitably surround many events and circumstances shall be taken into account in reaching the best estimate of a provision. Where the effect of the time value of money is material, the amount of a provision shall be the present value of the expenditures expected to be required to settle the obligation. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision is reversed.

Unless the possibility of any outflow in settlement is remote, the company will disclose for each class of contingent liability at the end of the reporting period a brief description of the nature of the contingent liability and, where practicable:

- (a) An estimate of its financial effect,
- (b) An indication of the uncertainties relating to the amount or timing of any outflow; and (c) the possibility of any reimbursement.

Where an inflow of economic benefits is probable, the company will disclose a brief description of the nature of the contingent assets at the end of the reporting period, and, where practicable, an estimate of their financial effect.

(xiii) Earnings per Share

The company will calculate basic earnings per share amounts for profit or loss attributable to ordinary

equity holders and, if presented, profit or loss from continuing operations attributable to those equity holders. Basic earnings per share shall be calculated by dividing profit or loss attributable to ordinary equity holders (the numerator) by the weighted average number of ordinary shares outstanding (the denominator) during the period. The objective of basic earnings per share information is to provide a measure of the interests of each ordinary share in the performance of the company over the reporting period.

If the number of ordinary or potential ordinary shares outstanding increases as a result of a capitalisation, bonus issue or share split, or decreases as a result of a reverse share split, the calculation of basic and diluted earnings per share for all periods presented shall be adjusted retrospectively. If these changes occur after the reporting period but before the financial statements are approved for issue, the per share calculations for those and any prior period financial statements presented shall be based on the new number of shares. The fact that per share calculations reflect such changes in the number of shares shall be disclosed. In addition, basic and diluted earnings per share of all periods presented shall be adjusted for the effects of errors and adjustments resulting from changes in accounting policies accounted for retrospectively.

(xiv) Employee Benefits.

Short-term employee benefits include items such as the following, if expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related services: (a) wages, salaries and social security contributions; (b) paid leave; (c) bonuses; and (d) non-monetary benefits if any for current employees. When an employee has rendered service to the company during an accounting period, it recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service: (a) as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, it recognises that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund. (b) as an expense. It will recognise the expected cost of bonus payments only when: (a) it has a present legal or constructive obligation to make such payments as a result of past events; and (b) a reliable estimate of the obligation can be made.

A present obligation exists when, and only when, the entity has no realistic alternative but to make the payments.

Post-employment benefits include items such as the following: (a) retirement benefits (lump sum payments on retirement i.e. gratuity); and (b) other post-employment benefits, such as leave encashment, terminal benefits. Arrangements whereby company provides post-employment benefits are post-employment benefit plans. It applies this Standard to all such arrangements whether or not they involve the establishment of a separate entity to receive contributions and to pay benefits.

Post-employment benefit plans are classified as either defined contribution plans or defined benefit plans, depending on the economic substance of the plan as derived from its principal terms and conditions.

Under defined contribution plans the company's legal or constructive obligation is limited to the amount that it agrees to contribute to the fund. Thus, the amount of the post-employment benefits received by the employee is determined by the amount of contributions paid by the company (and perhaps also the employee) to a post-employment benefit plan or to an insurance company, together with investment returns arising from the contributions. In consequence, actuarial risk (that benefits will be less than

expected) and investment risk (that assets invested will be insufficient to meet expected benefits) fall, in substance, on the employee. The company may pay insurance premiums to fund a postemployment benefit plan. The entity shall treat such a plan as a defined contribution plan unless the entity will have (either directly, or indirectly through the plan) a legal or constructive obligation either: (a) to pay the employee benefits directly when they fall due; or (b) to pay further amounts if the insurer does not pay all future employee benefits relating to employee service in the current and prior periods. If it retains such a legal or constructive obligation, it shall treat the plan as a defined benefit plan.

When an employee has rendered service to the company during a period, it shall recognise the contribution payable to a defined contribution plan in exchange for that service: (a) as a liability (accrued expense), after deducting any contribution already paid. If the contribution already paid exceeds the contribution due for service before the end of the reporting period, an entity shall recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or cash refund. (b) as an expense. When contributions to a defined contribution plan are not expected to be settled wholly before twelve months after the end of the annual reporting period in which the employees render the related service, they shall be discounted using the discount rate.

Accounting by an entity for defined benefit plans involves the following steps: (a) determining the deficit or surplus. (b) Determining the amount of the net defined benefit liability (asset). (c) Determining amounts to be recognised in profit or loss : (i) current service cost (ii) any past service cost and gain or loss on settlement (iii) net interest on the net defined benefit liability (asset). (d) Determining the reameasurements of the net defined benefit liability (asset), to be recognised in other comprehensive income, comprising: (i) actuarial gains and losses; (ii) return on plan assets, excluding amounts included in net interest on the net defined benefit liability (asset) ; and (iii) any change in the effect of the asset ceiling , excluding amounts included in net interest on the net defined benefit liability (asset).

The company will account not only for its legal obligation under the formal terms of a defined benefit plan, but also for any constructive obligation that arises from its informal practices. Informal practices give rise to a constructive obligation where it has no realistic alternative but to pay employee benefits.

The company recognises the net defined benefit liability (asset) in the balance sheet. When the company has a surplus in a defined benefit plan, it shall measure the net defined benefit asset at the lower of: (a) the surplus in the defined benefit plan; and (b) the asset ceiling, determined using the discount rate

The company uses the projected unit credit method to determine the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost.

(xv) Income Taxes

Deferred tax assets are the amounts of income taxes recoverable in future periods in respect of: (a) deductible temporary differences; (b) the carry forward of unused tax losses; and (c) the carry forward of unused tax credits.

Current tax for current and prior periods shall, to the extent unpaid, be recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess shall be recognised as an asset.

Current and deferred tax is recognised as income or an expense and included in profit or loss for the period, except to the extent that the tax arises from a transaction or event which is recognised, in the same or a different period, outside profit or loss, either in other comprehensive income or directly in

equity. Current tax and deferred tax shall be recognised outside profit or loss if the tax relates to items that are recognised, in the same or a different period, outside profit or loss. Therefore, current tax and deferred tax that relates to items that are recognised, in the same or a different period: (a) in other comprehensive income, shall be recognised in other comprehensive income (b) directly in equity, shall be recognised directly in equity.

(xvi) Mandatory Exemptions adopted by the Company

i. De recognition of financial assets and financial liabilities

The Company shall apply the derecognition requirements in IND AS 109 prospectively for transactions occurring on or after the date of transition to IND ASs.

ii. Classification and measurement of financial assets

The Company shall assess whether a financial asset meets the conditions of IND AS 109 on the basis of the facts and circumstances that exist at the date of transition to IND AS.

iii. Impairment of financial assets

The Company shall apply the impairment requirements of IND AS 109 retrospectively subject to exemptions provided in INDAS 101.

(xvii) Optional Exemptions Availed by the Company

Deemed cost

The Company elects to continue with the carrying value for all of its property, plant and equipment as recognised in the financial statements as at the date of transition to IND ASs, measured as per the previous GAAP and use that as its deemed cost as at the date of transition. Hence, no further adjustments to the deemed cost of the property, plant and equipment so determined in the opening balance sheet shall be made for transition adjustments that might arise from the application of other IND ASs. This option is also be availed for intangible assets covered by IND AS 38, Intangible Assets and investment property covered by INDAS 40, Investment Property.

NOTE ON FINANCIAL STATEMENTS (Contd.)

NOTE 3 : Property, Plant and Equipment (owned)

(Rs. in Lacs)

Particulars	Computer	Vehicles	Total
GROSS BLOCK AT DEEMED COST			
As at 01.04.2024	0.15	7.77	7.92
Additions	-	-	-
Deductions (sale)	-	-	-
As at 31.03.2025	0.15	7.77	7.92
DEPRECIATION			
Upto 31.03.2024	-	7.52	7.52
Additions	-	-	-
Deductions	-	-	-
Upto 31.03.2025	-	7.52	7.52
GROSS BLOCK AT COST			
As at 31.03.2025	0.15	7.77	7.92
Additions	-	-	-
Deductions	-	7.77	7.77
As at 31.03.2026	0.15	-	0.15
DEPRECIATION			
Upto 31.03.2025	-	7.52	7.52
Additions	-	-	-
Deductions	-	7.52	7.52
Upto 31.03.2026	-	-	-
CARRYING VALUE			
As at 31.03.2026	0.15	-	0.15
As at 31.03.2025	0.15	0.10	0.25

NOTE ON FINANCIAL STATEMENTS (Contd.)**Note - 4 INVESTMENTS**

Rs. in Lacs

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	Amount (Rs. in Lacs)	No. of Shares	Amount (Rs. in Lacs)
Investment in Unquoted Shares (at cost)				
Subsidiary Companies :				
Accord Tracon Pvt. Ltd.	12,119,400	1,157.80	12,119,400	1,157.80
Rangbarshi Projects Pvt. Ltd.	10,062,900	1,009.19	10,062,900	1,009.19
Arissan Infrastructures Pvt. Ltd.	9,070,700	906.75	9,070,700	906.75
Saltlake Energy Pvt. Ltd.	8,533,800	845.48	8,533,800	845.48
	39,786,800	3,919.22	39,786,800	3,919.22
Investment in Quoted shares				
Quoted Shares (at fair value)				
21 St Century (India) Ltd.	57,850	5.79	57,850	5.79
Aastha Broad Casting Ltd.	105,643	1.53	105,643	1.53
Acme Resources Ltd.	23,200	6.70	23,200	9.28
Adani Ports & Special Economic Zone. Ltd.	150	1.97	150	1.77
Amit Commercial Co. Ltd.	9,000	0.54	9,000	0.54
Amluckie Investmet Co. Ltd.	20,550	2.06	20,550	2.06
Arihant Ltd.	559,800	72.49	559,800	72.49
Asian Granito Industries Ltd	2,000	1.14	2,000	0.86
ATN International Ltd.	1,013,339	1.93	1,013,339	1.93
Avon Mercantile Ltd.	79,500	9.54	79,500	9.54
B G R Energy System Ltd.	2,300	5.65	2,300	2.24
Blue Bird India Ltd.	650	0.07	650	0.07
Blue Chip India Ltd.	2,059,025	65.89	2,059,025	149.49
Bodal Chemicals Ltd.	100	0.05	100	0.06
Cartrade Ltd	200	3.30	200	3.29
C & C Construction Ltd.	225	0.01	225	0.01
CMS Finvest Ltd.	203,795	20.38	203,795	20.38
Concourse Infotech International Ltd.	97,420	1.50	97,420	1.50
Consolidated Construction Constrium Ltd.	240	0.03	240	0.03
Dhanus Technologies Ltd.	224	0.02	224	0.02
Digispice Technologies Ltd	500	0.08	500	0.09
DSQ Software Ltd.	800	0.08	800	0.08
Electro Steels Ltd	591	0.18	591	0.18
Ellora International Ltd.	70,000	5.60	70,000	5.60
Gayatri Projects Ltd.	2,270	0.32	2,270	0.14

NOTE ON FINANCIAL STATEMENTS (Contd.)**Note - 4 INVESTMENTS (Contd.)**

Rs. in Lacs

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	Amount (Rs. in Lacs)	No. of Shares	Amount (Rs. in Lacs)
GHCL Ltd	94,794	400.93	94,794	582.13
Harakchand Investment Ltd.	24,000	0.48	24,000	0.48
Healthcare Global Enterprises Ltd.	500	2.62	500	2.69
Uday Jewellery Indus. Ltd.	135,000	158.49	135,000	0.68
Housing Dev & Infrastructure Ltd.	13	0.00	13	0.00
Idea Cellour Ltd	344	0.03	344	0.02
IL & FS Transporation Newworks Ltd.	1550	0.03	1550	0.05
Indiabulls Real Estate Ltd	1,500	0.59	1,500	1.74
IVRCL Infra Ltd	1,000	0.00	1,000	0.00
Jaiprakash Associates Ltd	87,500	2.11	87,500	2.78
Kanchi Karpooram Ltd	200	0.63	200	0.75
Kanika Infra & Power Ltd.	13,925	0.03	13,925	0.03
Kingfisher Airlines Ltd	455	0.05	455	0.05
Kopran Ltd	4,491	4.85	4,491	7.86
Lanco Infratech Ltd.	2,000	0.01	2,000	0.01
Lasa Supergenerics Ltd	12,380	0.70	12,380	2.09
Mangalam India Ltd.	2,760	0.04	2,760	0.04
MOIL Ltd.	200	0.57	200	0.65
Niharika India Ltd.	200,000	16.44	200,000	16.44
NMDC Ltd.	5,070	3.87	5,070	3.49
Nuvama Wealth	11	0.13	11	0.67
Opto Circuits (I) Ltd	700	0.01	700	0.01
Orbit Corporation Ltd.	500	0.10	500	0.01
Orbit Corporation Ltd.	500	0.01	500	0.01
Parsvnath Developers Ltd.	279,458	16.60	279,458	61.31
Plethico Pharmaceuticals Ltd.	20	0.00	20	0.00
Industrial & Prudential Investment Company Ltd	6,000	0.41	6,000	0.41
Punjab & Sind Bank	13,000	2.68	13,000	5.66
Punj Lloyd Ltd.	1,000	0.02	1,000	0.02
Purvanchal Leasing Ltd.	7,500	0.11	7,500	0.11
Pyramid Saimira Theatre Ltd.	62	0.01	62	0.01
Ramky Infrastructure Ltd.	18,000	76.53	18,000	80.66
Ramsarup Industries Ltd.	8,000	0.10	8,000	0.10
Rei Agro Ltd	10,000	0.02	10,000	0.02
Reliance Media Work Ltd	2	0.00	2	0.00
SBI Cards & Pay Services Ltd	100	0.64	100	0.88
Shree Jagadamba Paper Mills Ltd.	1,000	0.20	1,000	0.20

NOTE ON FINANCIAL STATEMENTS (Contd.)**Note - 4 INVESTMENTS (Contd.)****(Rs. in lacs)**

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares	Amount (Rs. in lacs)	No. of Shares	Amount (Rs. in lacs)
Shree Shaleen Textile Ltd	79,000	1.58	79,000	1.58
Shree Synthetics Ltd.	64	0.00	64	0.00
Silicon Valley Infotech Ltd.	1,653,780	0.50	1,653,780	0.50
Steel Authority of India Ltd.	500	0.76	500	0.57
Striling & Wilson Renuwable Engry Ltd.	2,500	3.72	2,500	6.26
Sunil Hitech Engg Ltd.	5,508	0.02	5,508	0.02
Transformers & Rectifiers (India) Ltd.	1,164	2.96	1,164	6.24
Universal Mediawork Ltd.	3,735,880	74.72	3,735,880	74.72
UFM Industries Ltd.	91,100	17.31	91,100	17.31
Vodafone Idea Ltd	1	0.00	1	0.00
Warner Multimedia Ltd.	4,457	0.04	4,457	0.09
	10,816,861	998.48	10,816,861	1,168.30
MUTUAL FUND				
SBI Liquid Fund Regular Growth	243.267	10.36	-	-
Total	50,603,904.267	4,928.06	50,603,661	5,087.52

NOTES OF FINANCIAL STATEMENTS (Contd.)

<u>Particulars</u>	(Amount Rs. in lacs)	
	<u>As at 31st March, 2026</u>	<u>As at 31st March, 2024</u>
NOTE 5 : Loans (at Amortised Cost)		
Loans to Bodies Corporate & Individual	472.17	417.20
Less: Impairment loss on the above	-	-
Total Loans - Net	472.17	417.20
Of the above		
Secured by tangible assets	-	-
Unsecured	-	-
Total Loans - Gross	-	-
Less: Impairment loss on the above	-	-
Total Loans - Net	-	-
Of the above		
Public Sector	-	-
Others *	-	-
Less: Impairment loss on the above	-	-
Total Loans - Net	472.17	417.20

NOTE 6 : Inventories*Stock-in-trade (in respect of goods acquired for trading) :*

Stock of Shares & Securities	462.31	457.31
TOTAL	462.31	457.31

NOTE 7 : Trade Receivables**Trade Receivables:**

Secured Considered good	-	-
Unsecured Considered good	-	-
Less Impairment loss on the above	-	-
Subtotal Trade Receivable	-	-

Other Receivable:

Unsecured Considered good:	0.01	0.01
Less Impairment loss on the above	-	-
Subtotal Other Receivable	0.01	0.01
TOTAL	0.01	0.01

SCHEDULE A : Trade Receivable

2025-2026 (Rs. in lacs)

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	-	0.01	-	-	0.01
(iii) Disputed dues – MSME	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-

SCHEDULE B : Trade Receivable

2024-2025 (Rs. in lacs)

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	0.01	43	-	-	43.01
(iii) Disputed dues – MSME	-	-	-	-	-
(iv) Disputed dues – Others	-	-	-	-	-

NOTES OF FINANCIAL STATEMENTS (Contd.)

(Amount Rs. in lacs)

<u>Particulars</u>	<u>As at 31st March, 2026</u>	<u>As at 31st March, 2025</u>
NOTE 8 : Cash & Cash Equivalents		
Cash in Hand	5.04	6.46
Balance with Banks		
On Current Account	4.73	18.95
TOTAL	9.77	25.41

NOTE 9 : Loans (at Amortised Cost)

Loans to Bodies Corporate & Individuals	145.70	189.44
Less: Impairment loss on the above	-	-
Total Loans - Net	145.70	189.44
Of the above		
Secured by tangible assets	-	-
Unsecured	145.70	189.44
Total Loans - Gross	-	-
Less: Impairment loss on the above	-	-
Total Loans - Net	145.70	189.44
Of the above		
Public Sector	-	-
Others *	145.70	189.44
Less: Impairment loss on the above	-	-
Total Loans - Net	145.70	189.44

NOTE 10 : Other Financial Assets

Accrued Interest Received	52.72	52.72
TDS Receivable	32.08	43.62
Total	84.80	96.34

NOTE 11 : Current Tax Assets (Net)

Balance with Govt authorities (Net of Provision)	-	-
Total	-	-

NOTES OF FINANCIAL STATEMENTS (Contd.)

(Rs in Lacs)

<u>Particulars</u>	<u>As at 31st March, 2026</u>	<u>As at 31st March, 2025</u>
--------------------	-----------------------------------	-----------------------------------

NOTE 12 :Share Capital**Authorised Capital**

21000000 (Previous year 21000000) Equity Shares of Rs.10/- each.	<u>2,100.00</u>	<u>2,100.00</u>
	<u>2,100.00</u>	<u>2,100.00</u>

Issued, Subscribed & Paid up

20897040 (Previous year 20897040) Equity Shares of Rs. 10/- each fully paid up	<u>2,089.70</u>	<u>2,089.70</u>
	<u>2,089.70</u>	<u>2,089.70</u>

(a) Reconciliation of number of equity shares outstanding at the beginning and at the end of the year

	<u>As at 31st March, 2026</u>	<u>As at 31st March, 2025</u>
Shares outstanding at beginning of year	20,897,040	20,897,040
Add: Additions during the year	<u>-</u>	<u>-</u>
	<u>20,897,040</u>	<u>20,897,040</u>
Less: Number of shares bought back during the year	<u>-</u>	<u>-</u>
	<u>2,08,97,040</u>	<u>2,08,97,040</u>

(b) Terms of Issue

The company has only one class of equity shares having a face value of Rs.2/- per share to one vote per share. The company declares and pays dividend in Indian rupees. In the event of liquidation of the company, each Shareholder is entitled to receive remaining assets of the company, after distribution of all preferential amounts, in proportion to the number of equity shares held by them.

(c) The company does not have any holding company/ ultimate Holding company

NOTES OF FINANCIAL STATEMENTS (Contd.)

(Rs in Lacs)

(d) Details of Shareholders holding more than 5% of the shares in the Company

Name of the Shareholder	<u>As at March 31, 2026</u>		<u>As at March 31, 2025</u>	
	Number of Shares	% of holding	Number of Shares	% of holding
ARISSAN INFRASTRUCTURES PVT. LTD.	4,405,714	21.08	4,405,714	21.08
TURNKEY INFRASTRUCTURES PVT LTD	3,132,420	14.99	3,132,420	14.52
RURAL ELECTRIFICATION CORPORATION LTD	3,012,740	14.42	3,012,740	14.42
BAHUBALI PROPERTIES LIMITED	1,415,322	6.77	1,415,322	6.77
ARISSAN ENERGY LIMITED	1,169,350	5.59	1,169,350	5.59

(e) Shares held by promoters as defined in companies act 2013

Name of the Shareholder	<u>As at March 31, 2026</u>		<u>As at March 31, 2025</u>	
	Number of Shares	% of holding	Number of Shares	% of holding
BLUE CHIP INDIA LIMITED	217,050	1.04	217,050	1.04

NOTES OF FINANCIAL STATEMENTS (Contd.)**NON-CURRENT LIABILITIES**

(Rs. in lacs)

Particulars**As at 31st
March, 2026****As at 31st
March, 2025****NOTE 13 : Other Financial Liabilities**

Other Financial liabilities

4,057.60

4,057.61

Total**4,057.60****4,057.61****CURRENT LIABILITIES****NOTE 14 : Other Financial Liabilities**

Advance Received

-

0.37

Total**-****0.37****NOTE 15 : Other Current Liabilities**

Other Payables

2.23

4.61

Provision for Taxation

13.90

13.90

Total**16.13****18.51****NOTE 16 : Revenue from Operations**

Interest Received

7.74

9.06

Total**7.74****9.06****NOTE 17 : Other Income**

Dividend Received

0.17

0.18

Profit on sale of Investment - LTCG

-

7.96

Sale of Car

-

Profit on sale of Mutual Fund - STCG

2.04

-

Misc Income

0.00

7.90

Total**2.69****16.04****NOTE 18 : EMPLOYEE BENEFITS EXPENSES****Salaries, Wages, Bonus & allowances**

Directors and employees

3.76

4.62

Total**3.76****4.62**

NOTES OF FINANCIAL STATEMENTS (Contd.)

<u>Particulars</u>	(Rs. in lacs)	
	<u>As at 31st March, 2026</u>	<u>As at 31st March, 2025</u>
NOTE 19 : OTHER EXPENSES		
Accounting Charges	0.36	-
Advertisement	0.17	0.19
AMC Charges	0.09	-
Bank Charges	0.03	0.01
Computer Charges	0.04	-
Custody Fees	-	0.89
Demat Charges & Issuer Fees	-	0.53
DONATION	-	3.65
E Voting Charges	0.02	0.24
Filling Fees	0.39	0.11
Insurance Charges	-	0.11
Issuer Charges	0.53	-
Listing Fees	-	0.83
LEGAL FEES	0.10	2.50
License Fee Paid	0.71	0.35
Misc Expenses	0.02	-
Payment to Auditors(Refer note below)	0.30	0.47
Printing & Stationery	0.22	0.07
Professional charges	0.47	0.11
Prior Period Expenses	-	0.89
Rates & Taxes	0.03	0.02
Share Register and other transfer Charges	0.06	0.11
Share Trading & Other Expenses	-	0.02
Software Expenses	0.05	0.06
Sundry Balance Writtenoff	-	75.79
Telephone Charges	0.66	0.03
Total	4.24	86.99
NOTE Payment to Auditors		
Audit fees	0.30	0.30
Limited review	-	0.18
	0.30	0.48

NOTES TO FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR 2025-26

(Rs. in lacs)

for the year ended	for the year ended
31st March, 2026	31st March, 2025

20. Earning Per Share**Calculation of weighted Average Number of Equity Shares of Rs. 10/- each**

Particulars	31st March, 2026	31st March, 2025
Number of shares outstanding at the beginning of the year (excluding shares forfeited)	20,897,040	20,897,040
Shares issued during the year	-	-
Number of shares outstanding at the end of the year	20,897,040	20,897,040
Profit and Loss before Tax available for equity shares (Rs. In lakhs)	0.38	(66.52)
Basic and diluted Earnings per share (Rs.)	0.00	(0.11)

21. Reconciliation between previous GAAP & Ind AS :-

Ind AS 101 requires an entity to reconcile equity, total comprehensive income and cash flows for prior period. The following table represents the reconciliation from previous GAAP to Ind AS.

Reconciliation of Equity Fund between Indian GAAP & IND AS:-

Rs. in Lacs

Particulars	31st March, 2026	31st March, 2025
Net Owned Fund as per Indian GAAP	(824.43)	1,829.55
Provision written back	-	-
Other Comprehensive Income towards fair value of Non current Investment	761.93	268.84
Net owned Fund as per IND AS	(62.50)	2,098.39

Reconciliation of total profit between Indian GAAP & IND AS

Rs. in Lacs

Particulars	31st March, 2026	31st March, 2025
Net Profit as per Indian GAAP	0.38	(23.52)
Ind AS Adjustments	-	-
Net Profit after Tax as per IND AS	0.38	(23.52)
Other Comprehensive Income Net off Tax	-169.36	268.84
Total Comprehensive Income	-168.97	245.32

NOTES OF FINANCIAL STATEMENTS

(Rs. in lacs)

for the year ended
31st March, 2026

for the year ended
31st March, 2025

22 Contingent Liabilities:

- a) Contingent, Liabilities and Commitments not provided in respect of: -

Disputed amount of Taxes and Duties and other claims not acknowledged as debts:

Particulars	31st March, 2026	31st March, 2025
Income Tax demand pending in appeal AY 2013-2014	22.89	22.89
Total	22.89	22.89

23 Capital Commitments

NIL

NIL

24. Since the Company has operated only in one segment, i.e fund based activities, provision related to Segment Wise Report as per Ind AS are not applicable to the Company.

25. There have been no events after the reporting date that require disclosure in these financial statements.

26. INFORMATION RELATING TO MICRO AND SMALL ENTERPRISES (MSES):

Particulars	31st March, 2026	31st March, 2025
I) The principal amount and interest due thereon remaining unpaid to any supplier as at the end of the accounting year Principal Interest	NIL	NIL
(II) The amount of interest paid by the buyer in terms of Section 16 to the Micro, Small and Medium Enterprise Development Act, 2006 along with the amount of the payment made to the supplier beyond the appointed day during the accounting year Principal Interest	NIL	NIL
(III) The amount of interest due & payable for the period of delay in making payment but without adding the interest specified under the Micro, Small and Medium Enterprise Development Act, 2006	NIL	NIL
(IV) The amount of interest accrued and remaining unpaid at the end of accounting year	NIL	NIL
(V) The amount of further interest remaining due & payable even in the succeeding years, until such date when the interest due above are actually paid to the Small Enterprise, for the purpose of disallowance of a deductible expenditure under Section 23 of the Micro, Small and Medium Enterprise Development Act, 2006.	NIL	NIL

The above particulars, as applicable, have been given in respect of MSEs. No party could be identified on the basis of information available with the Company.

NOTES OF FINANCIAL STATEMENTS

27. The companies registration as NBFC was cancelled vide dated 10.08.2018 by RBI. The company is not carrying the business of NBFC.
28. Valuation of Inventory (Book Value - Rs 462.31 Lakhs, previous year Rs. 462.31 lakhs) has been done on Cost Basis due to unavailability of data to compute the Fair Value of the Inventory held by the Company
29. The Company has not entered into any transactions with the companies struck off under the Companies Act, 2013 or the Companies Act, 1956.
30. The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
31. The company has not surrendered or disclosed any income during the current or previous year in the tax assessments under the Income Tax Act, 1961, that has not been recorded in the books of account.
32. The Company has not traded or invested in crypto currency or virtual currency during the current or previous year.
33. No proceedings have been initiated on or are pending against the company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.

NOTE 34A : RELATED PARTY DISCLOSURE FOR THE YEAR ENDED ON 01.04.2025 TO 31.03.2026
 RELATED PARTY DISCLOSURES IN KEEPING WITH INDIAN ACCOUNTING STANDARD (IND AS 24)

A	Key Managerial Person	Designation
1	PRABHAT JAIN	Managing Director
2	AKSHYA KUMAR PARIDA	Director
3	KRISHNA BANERJEE	Director
4	ROHIT SAHU	Director
5	MADHU PRAJAPATI	Director
6	SHYAM SUNDER CHATTERJEE	CFO

B Enterprise over which Company has Significant Influence

SL.No.	PARTICULARS	OPENING BALANCE		DURING THE PERIOD		CLOSING BALANCE	
		Debit	Credit	Purchase	Sale	Debit	Credit
1	ATN INTERNATIONAL LTD	4.94	-	-	-	12.71	17.65
2	INDIAALLINFO.COM PVT LTD	2.50	-	-	-	-	2.50
3	MANGLAM INDIA LTD	0.85	-	-	-	-	0.85
4	NIHARIKA INDIA LTD	0.30	-	-	-	-	0.30
5	SILICON VALLEY INFOTECH LTD	4.50	-	-	-	1.50	6.00
	TOTAL	13.09	-	-	-	14.21	24.80
						2.50	-

NOTES OF FINANCIAL STATEMENTS (Contd.)

C Transaction With Related Parties

Sl. NO	Related Party	Nature Of Transaction	Value of Transactions
1	PRABHAT JAIN	Remuneration and Other Benefits	NIL
2	SHYAM SUNDER CHATTERJEE	Remuneration and Other Benefits	NIL

Declaration :

i) We confirm that all the Related Party Transaction are at Arm's Length Price

PARTICULARS	OPENING BALANCE		DURING THE YEAR			CLOSING BALANCE	
	Debit	Credit	Purchase of Shares	Sales of Shares	Debit	Credit	Credit
PROMOTORS							
SURENDRA KUMAR JAIN	Nil	Nil	Nil	Nil	Nil	Nil	Nil

PROMOTOR GROUP							
1	BLUE CHIP INDIA LTD	NIL	NIL	NIL	NIL	NIL	NIL

As per our Report of even date

For **Deoki Bijay & Co.**
Chartered Accountants
Firm Regn 313105E

Place : Kolkata

Date: 30.05.2026

For and on behalf of the Board of Directors
For Herald Commerce Limited

CA. D N Agrawal
Partner
Mem. No. 051157

Prabhat Jain
Managing Director
DIN NO. 00200043

Akshya Kumar Parida
Director
DIN No. 01651737

NOTE 34B : RELATED PARTY DISCLOSURE FOR THE YEAR ENDED ON 01.04.2024 TO 31.03.2025
 RELATED PARTY DISCLOSURES IN KEEPING WITH INDIAN ACCOUNTING STANDARD (IND AS 24)

A Key Managerial Person		Designation
1	PRABHAT JAIN	Managing Director
2	AKSHYAKUMAR PARIDA (DOA16.08.24)	Director
3	KRISHNA BANERJEE	Director
4	ROHIT SAHU	Director
5	RUPAM BAJAJ (D.O.A.01.07.2022)	C S
6	SHYAM SUNDER CHATTERJEE	CFO

B Enterprise over which Company has Significant Influence

SL.No.	PARTICULARS	OPENING BALANCE		DURING THE PERIOD			CLOSING BALANCE	
		Debit	Credit	Purchase	Sale	Debit	Credit	Debit
1	NIHARIKA INDIA LTD	0.30	-	-	-	-	-	0.30
2	ATN INTERNATIONAL LTD	2.50	-	-	-	2.80	0.35	4.94
3	SILICON VALLEY INFOTECH LTD	3.50	-	-	-	1.00	-	4.50
4	CMS FINVEST LTD	-	2.70	-	-	2.70	-	-
5	MANGLAM INDIA LTD	0.15	-	-	-	0.70	-	0.85
6	AMLUCKIE INVESTMENT CO LTD	-	0.25	-	-	0.40	0.15	-
7	INDIAALLINFO.COM PVT LTD	2.50	-	-	-	-	-	2.50

NOTES OF FINANCIAL STATEMENTS (Contd.)

C Transaction With Related Parties

Sl. NO	Related Party	Nature Of Transaction	Value of Transactions
1	PRABHAT JAIN	Remuneration and Other Benefits	NIL
2	SHYAM SUNDER CHATTERJEE	Remuneration and Other Benefits	NIL
3	RUPAM BAJAJ	Remuneration and Other Benefits	1.56

Declaration :

i) We confirm that all the Related Party Transaction are at Arm's Length Price

PARTICULARS	OPENING BALANCE		DURING THE YEAR			CLOSING BALANCE	
	Debit	Credit	Purchase of Shares	Sales of Shares	Debit	Credit	Credit
PROMOTORS							
SURENDRA KUMAR JAIN	Nil	Nil	Nil	Nil	Nil	Nil	Nil

PROMOTOR GROUP							
1	BLUE CHIP INDIA LTD	NIL	NIL	NIL	NIL	NIL	NIL

As per our Report of even date

For **Deoki Bijay & Co.**
Chartered Accountants
Firm Regn 313105E

Place : Kolkata

Date: 30.05.2026

For and on behalf of the Board of Directors
For Herald Commerce Limited

Prabhat Jain **Akshya Kumar Parida**
Managing Director Director
DIN NO. 00200043 DIN No. 01651737

CA. D N Agrawal
Partner
Mem. No. 051157

NOTES TO FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR 2025-26**Note : 35 Financial Instrument and Related Disclosures****A. Fair Value of Financial Assets and Financial Liabilities with Fair Value Hierarchy****As at 31st March, 2026****(Rs. in lacs)**

Financial Assets and Financial Liabilities at Fair Value	Level 1	Level 2	Level 3	Amortised Cost	Total
Financial Assets					
Financial Assets at FVTPL					
- Investments	-	-	-	-	-
Financial Assets at FVTOCI					
- Investments	4,928.06	-	-	-	4,928.06
Financial Assets at Amortised cost	-	-	-	-	
- Cash & Cash Equivalents	-	-	-	9.77	9.77
- Loans	-	-	-	617.88	617.88
- Other Financial Assets	-	-	-	84.80	84.80
Total Financial Assets	4,928.06	-	-	712.45	5640.51
Financial Liabilities					
Financial Liabilities at Amortised Cost					
- Subordinate Debts	-	-	-	-	-
- Other Financial Liabilities	-	-	-	4,057.60	4,057.60
Total Financial Liabilities	-	-	-	4057.60	4057.60

As at 31st March, 2025

Financial Assets and Financial Liabilities at Fair Value	Level 1	Level 2	Level 3	Amortised Cost	Total
Financial Assets					
Financial Assets at FVTPL	-	-			
- Investments	-	-	-	-	-
Financial Assets at FVTOCI					
- Investments	5,087.52	-	-	-	5,087.52
Financial Assets at Amortised cost					
- Cash & Cash Equivalents	-	-	-	25.41	25.41
- Loans	-	-	-	189.44	189.44
- Other Financial Assets	-	-	-	96.34	96.34
Total Financial Assets	5,087.52	-	-	311.19	5,398.71
Financial Liabilities					
Financial Liabilities at Amortised Cost					
- Subordinate Debts	-	-	-	-	-
- Other Financial Liabilities	-	-	-	4,057.98	4,057.98
Total Financial Liabilities	-	-	-	4,057.98	4,057.98

B. Financial Risk Management

The Company's activities expose it to a variety of financial risks, including market risk, credit risk and liquidity risk. The Company continues to focus on a system-based approach to business risk management. The Company's financial risk management process seeks to enable the early identification, evaluation and effective management of key risks facing the business. Backed by strong internal control systems, the current Risk Management System rests on policies and procedures issued by appropriate authorities; process of regular reviews / audits to set appropriate risk limits and controls; monitoring of such risks and compliance confirmation for the same.

(i) Market Risk

Market risk is the risk of any loss in future earnings, in realisable fair values or in future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in interest rates, foreign currency exchange rates, equity price fluctuations, liquidity and other market changes. Future specific market movements cannot be normally predicted with reasonable accuracy.

Foreign currency risk

Foreign currency risk is the risk that the fair value of future cash flows of an exposure will fluctuate due to changes in foreign exchange rates. Currently the Company does not have any foreign currency exposure.

Interest rate risk

The main business of the Company is providing inter corporate deposits and investment in equity shares, preference shares, Mutual fund and Alternative investment fund. These activities expose to interest rate risk.

Equity Price Risk

Equity price risk is related to change in market reference price of investments in equity securities held by the Company.

The fair value of quoted investments held by the Company exposes the Company to equity price risks. In general, these investments are not held for trading purposes. The fair value of quoted investments in equity, classified as "fair value through other comprehensive income" as at March 31, 2025 and March 31, 2024 was Rs. 4928.06 lacs and Rs 5087.52 lacs, respectively.

A 10% change in equity prices of such securities held as at March 31, 2026 and March 31, 2025, would result in an impact of Rs. 492.80 lacs and Rs. 508.75 lacs respectively on equity before considering tax impact.

ii) Liquidity Risk

Liquidity risk is the risk than an entity will encounter difficulty in meeting obligation associated with financial liabilities that are settled by delivering cash or other financial assets. The Company mitigates its liquidity risks by ensuring timely collections of its receivables and close monitoring of its credit cycle.

The table below provides details regarding the remaining contractual maturities of significant financial liabilities at the reporting date:

NOTE OF FINANCIAL STATEMENTS

(Rs. in lacs)

As at 31st March, 2026

Particulars	Carrying value	On Demand	Less than 1 year	"Beyond "1 year"	Total
As at 31st March, 2026					
Other Financial Liabilities	4,057.60	4,057.60	-	-	4,057.60
As at 31st March, 2025					
Other Financial Liabilities	4,057.98	4,057.61	0.37	-	4,057.99

(iii) Credit Risk

Credit risk is the risk of financial loss arising from counter-party failure to repay or service debt according to the contractual terms or obligations. Credit risk encompasses both the direct risk of default and the risk of deterioration of credit worthiness as well as concentration risks.

Financial instruments that are subject to credit risk and concentration thereof principally consist of rent receivables, loans receivables, investments in alternative investment fund, preference share and mutual funds and other financial assets. None of the financial instruments of the Company result in material concentration of credit risk except some loans made by the company and against which sufficient provision for expected credit loss has been made.

The carrying value of financial assets represents the credit risk. The exposure to credit risk was Rs. 5485.03 lakhs and Rs. 5601.16 lakhs, as at March 31, 2026 and March 31, 2025 respectively, being the total carrying value of rent receivables, income receivable from investments in alternative investment funds, and other financial assets.

(iv) Capital Management Risk

The Reserve Bank of India (RBI) sets and monitors capital adequacy requirements for the Company from time to time. The Company's policy is to maintain a strong capital base for future development of the business. For the purpose of Company's capital management, capital includes issued capital and all other equity attributable to equity shareholders of the Company. As at 31st March, 2025, the Company has only one class of equity shares and has no debt.

(v) Expected Credit Loss

Ind AS 109 outlines a 'three stages' model for impairment based on changes in credit quality since initial recognition as summarized below. The objective of the impairment requirements is to recognize life time expected credit loss (ECLs) on all financial instruments for which there have been significant increases in credit risk since initial recognition – whether assessed on an individual or collective basis.

At the reporting date, an allowance (or provision for loan and advances) is required on stage 1 assets at 12 month ECLs. If the credit risk has significantly increased since initial recognition (Stage 1), an allowance (or provision) should be recognised for the lifetime ECLs for financial instruments for which the credit risk has increased significantly since initial recognition (Stage 2) or which are credit impaired (Stage 3).

NOTE OF FINANCIAL STATEMENTS

The measurement of ECL is calculated using three main components:

- (i) Probability of Default (PD)
- (ii) Loss Given Default (LGD) and
- (iii) the Exposure At Default (EAD).

The 12 month ECL is calculated by multiplying the 12 month PD, LGD and the EAD.

The 12 month and lifetime PDs represent the PD occurring over the next 12 months and the remaining maturity of the instrument respectively.

The EAD represents the expected balance at default, taking into account the repayment of principal and interest from the balance sheet date to the default event together with any expected drawdowns of committed facilities.

The LGD represents expected losses on the EAD given the event of default, taking into account, among other attributes, the mitigating effect of collateral value at the time it is expected to be realised and the time value of money.

Probability of default represents the likelihood of a borrower defaulting on its financial obligation either over the next 12 months (12M PD) or over the remaining lifetime (Lifetime PD) of the obligation.

Exposure at Default (EAD) is the total amount of an asset the entity is exposed to at the time of default. EAD is defined based on the characteristics of the assets. EAD is dependent on the outstanding exposure of an asset sanctioned amount of loan and credit conversion factor for non-funded exposure.

Loan Given Default (LGD) it is part of the assets which is lost provided the assets default. The recovery rate is derived as a ratio of discounted value of recovery cash flow (incorporating the recovery time) to total exposure of amount at the time of default.

The Company assesses when a significant increase in credit risk has occurred based on quantitative and qualitative assessments. Exposures are considered to have resulted in a significant increase in credit risk and are moved to Stage 2 when:

- i. Quantitative test: Rebuttable presumption for accounts that are 30 calendar days or more past due move to Stage 2 automatically. Also, rebuttable presumption for accounts that are 90 calendar days or more past due move to Stage 3 automatically.
- ii. Qualitative test: Accounts that meet the portfolio's 'high risk' criteria and are subject to closer credit monitoring. High risk customers may not be in arrears but either through an event or an observed behaviour exhibit credit distress.
- iii. Reversal in Stages: Exposures will move back to Stage 2 or Stage 1 respectively, once they no longer meet the quantitative criteria set out above. For exposures classified using the qualitative test, when they no longer meet the criteria for a significant increase in credit risk and when any cure criteria used for credit risk management are met.

NOTE OF FINANCIAL STATEMENTS

36. DETAILS OF RATIOS

Particulars	For the year ended 31st March, 2026	For the year ended 31st March, 2025	Variance	Reason if diff more than 25%
1 Current Ratio	4355.50%	4070.48%	285.02%	Due to decrease in Loans & Advances
Current Assets	702.59	768.51		
Current Liabilities	16.13	18.88		
2 Debt-Equity Ratio	-	-		
Debt	-	-		
Equity	-	-		
3 Return on Equity Ratio	0.51%	1.14%	-0.63%	
Total Income	10.43	25.10		
Shareholders' Equity	2029.25	2,196.99		
4 Inventory turnover ratio	NA	NA		
Cost of Goods Sold	NA	NA		
Average Inventories of Finished Goods, Stock-in-Process and Stock-in-Trade	NA	NA		
5 Trade Receivables turnover ratio	NA	NA		
Value of Sales & Services	NA	NA		
Average Trade Receivables	NA	NA		
6 Trade payables turnover ratio	NA	NA		
Total Value of Bought Leaf and other expenses	NA	NA		
Average Trade Payables	NA	NA		
7 Net capital turnover ratio	NA	NA		
Total Sales	NA	NA		
Shareholders' Equity	NA	NA		
8 Net profit ratio	23%	-265%	288%	Major loss due to writeoff
Profit After Tax	2.43	(66.52)		
Total Income	10.43	25.10		
9 Return on Capital employed	0.04%	-1.06%	1.10%	Major loss due to writeoff
Earnings before Interest, Tax and Exceptional Items	2.43	(66.52)		
Total Assets - Current Liabilities	6086.83	6,254.60		

NOTE OF FINANCIAL STATEMENTS

Formulae for computation of ratios are as follows –

SI.No.	Ratios	Formulae
1	Current Ratio	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$
2	Debt-Equity Ratio	$\frac{\text{Total Debt}}{\text{Total Equity}}$
3	Return on Equity Ratio	$\frac{\text{Total Income}}{\text{Shareholders' Equity}}$
4	Inventory turnover ratio	$\frac{\text{Cost of Goods Sold}}{\text{Average of Inventories of Finished Goods, Stock-in-Process and Stock-in-Trade}}$
5	Trade Receivables turnover ratio	$\frac{\text{Value of Sales \& Services}}{\text{Average Trade Receivables}}$
6	Trade payables turnover ratio	$\frac{\text{Total Value of Purchases}}{\text{Average Trade Payables}}$
7	Net capital turnover ratio	$\frac{\text{Total Sales}}{\text{Shareholders' Equity}}$
8	Net profit ratio	$\frac{\text{Profit After Tax}}{\text{Value of Sales \& Services}}$
9	Return on Capital employed	$\frac{\text{Earnings before Interest, Tax and Exceptional Items}}{\text{Total Assets - Current Liabilities}}$

37. The company does not have any immovable property and no asset has been revalued in FY 2025-2026
38. The management is of the opinion that Current Assets and Current Liabilities are stated at realizable value in a normal course of business and no provision has been considered necessary.
39. The Company does not have any Intangible Assets under development
40. (a) No funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall lend or invest in party identified by or on behalf of the Company (Ultimate Beneficiaries). The Company has not received any fund from any party (Funding Party) with the understanding that the Company shall whether, directly or indirectly lend or invest in other persons or entities identified by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
41. (b) No funds have been received by the company from any person(s) or entity (ies), including foreign entities ("Funding Parties"), with the understanding whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly lend or invest in other person or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
42. No Scheme of Arrangements in terms of sections 230 to 237 of the Companies Act, 2013 is approved by any Competent Authority.
43. The Company has not obtained any credit rating as there are no borrowings in the Company .
44. There are no restructured accounts as at the end of financial year.
45. Earning in foreign exchange and expenditure in foreign currency-NIL
46. Previous Year Figures have been regrouped/rearranged/reclassified according to the requirement of IND-AS wherever necessary
47. All the figures in these notes are in Indian Rupees in Lacs except otherwise stated.

As per our Report of even date

For **Deoki Bijay & Co.**
Chartered Accountants
Firm Regn 313105E

Place : Kolkata
Date : 30.05.2026

CA. D N Agrawal
Partner
Mem. No. 051157

For and on behalf of the Board of Directors
For Herald Commerce Limited

Prabhat Jain
Managing Director
DIN NO. 00200043

Akshya Kumar Parida
Director
DIN No. 01651737

Shyam Sundar Chatterjee
Chief Financial Officer

HERALD COMMERCE LIMITED

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REGISTERED OFFICE

10, Princep Street, 2nd Floor, Kolkata - 700 072

Website : www.heraldcommerce.in